Welcome to the World of Trelleborg

Q2, April - June 2026

Peter Nilsson, President & CEO
Fredrik Nilsson, CFO

TRELLEBORG

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Summary & Outlook Q3 2026

Q&A

TRELLEBORG

Strong growth and record-high margin

Q2 2026 financial summary[1]

- Sales at SEK 9 161 M (8 551), an increase of 7 percent – highest to date for a single quarter
- Organic sales +8 percent, M&A +1 percent, currency -2 percent
- EBITA at SEK 1 761 M (1 587), corresponding to a margin of 19.2 percent (18.6) – both highest to date for a single quarter
- Currency translation effect on EBITA of SEK -24 M
- Earnings per share, excl. items affecting comparability, increased by 18 percent
- Items affecting comparability at SEK -67 M (-80)
- Operating cash flow at SEK 1 217 M (1 000)
- Continued share buy-backs; SEK 458 M in Q2
- Acquisition of Gomet

[1] Excluding items affecting comparability

Net sales and organic sales development by geography

Region	Share of global net sales[1]	Net sales, SEK M Apr – Jun 26	Organic growth,% Apr – Jun 26	Net sales, SEK M Apr – Jun 25	Organic growth,% Apr – Jun 25
Europe	43%	3 965	+6%	3 698	-2%
Americas	33%	3 025	+9%	2 872	-3%
Asia & RoW	24%	2 171	+10%	1 981	+5%
Total		**9 161**	**+8%**	**8 551**	**-1%**

[1] Share of total sales full-year 2025, continuing operations; RoW = Rest of the World

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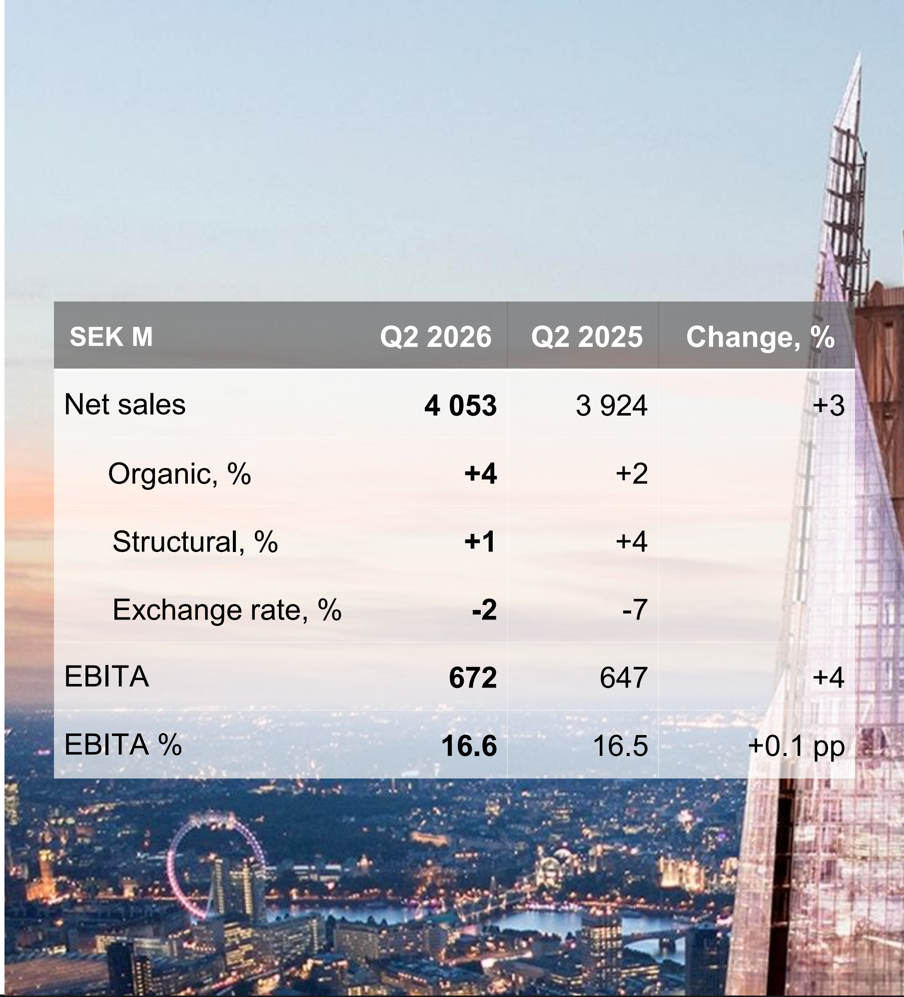
Solid organic growth

Trelleborg Industrial Solutions[1]

- Organic sales +4 percent; M&A +1 percent
- Temporarily lower project deliveries – expected to increase in second-half of 2026
- Deliveries to the construction industry showed some improvements
- Good performance in aerospace
- EBITA and margin improved owing to higher sales volumes and operational efficiency
- Acquisition of Gomet



SEK M	Q2 2026	Q2 2025	Change, %
Net sales	**4 053**	3 924	+3
Organic, %	**+4**	+2	
Structural, %	**+1**	+4	
Exchange rate, %	**-2**	-7	
EBITA	**672**	647	+4
EBITA %	**16.6**	16.5	+0.1 pp

[1] Excluding items affecting comparability

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Stable organic growth
Trelleborg Medical Solutions[1]

- Organic sales +2 percent
- Solid sales growth to medtech in Europe and North America, while Asia was lower
- Life science segment performed robustly
- EBITA improved slightly as a result of higher sales
- EBITA margin decreased slightly, mainly due to sales mix

SEK M	Q2 2026	Q2 2025	Change, %
Net sales	**856**	832	+3
Organic, %	**+2**	-3	
Structural, %	**–**	+36	
Exchange rate, %	**+1**	-8	
EBITA	**172**	170	+1
EBITA %	**20.2**	20.4	-0.2 pp

[1] Excluding items affecting comparability

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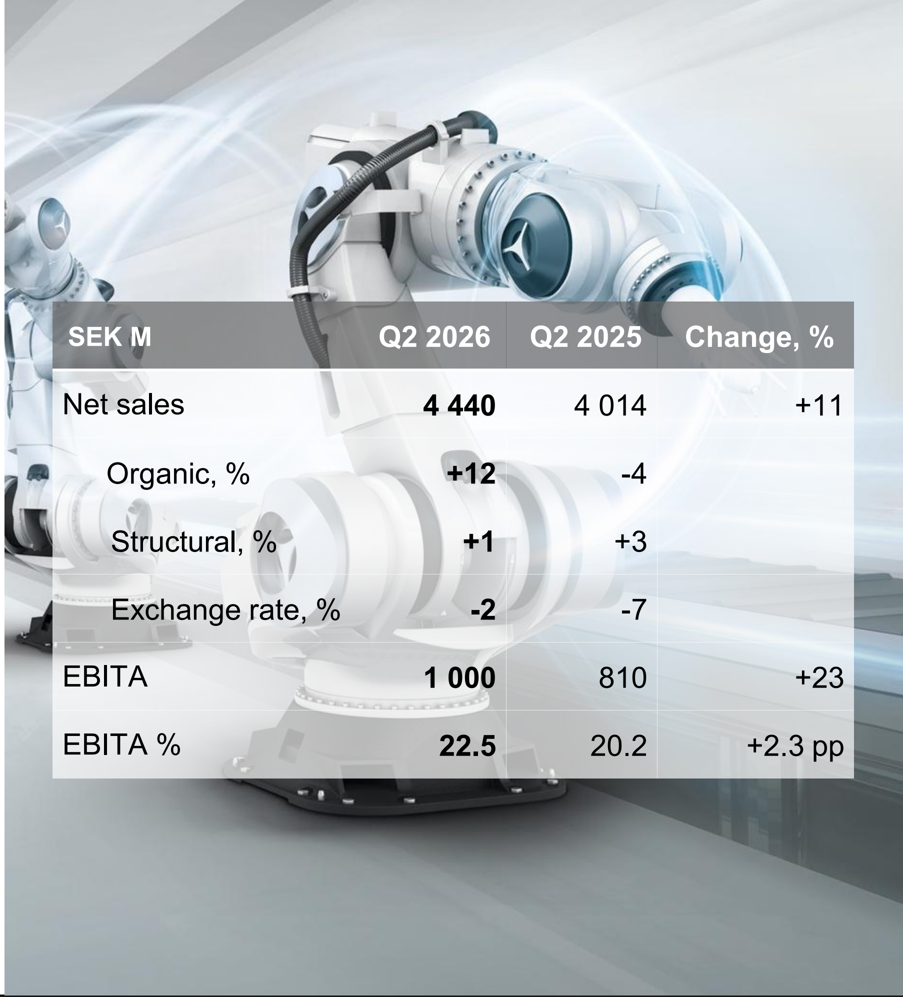
Strong sales and profit growth
Trelleborg Sealing Solutions[1]

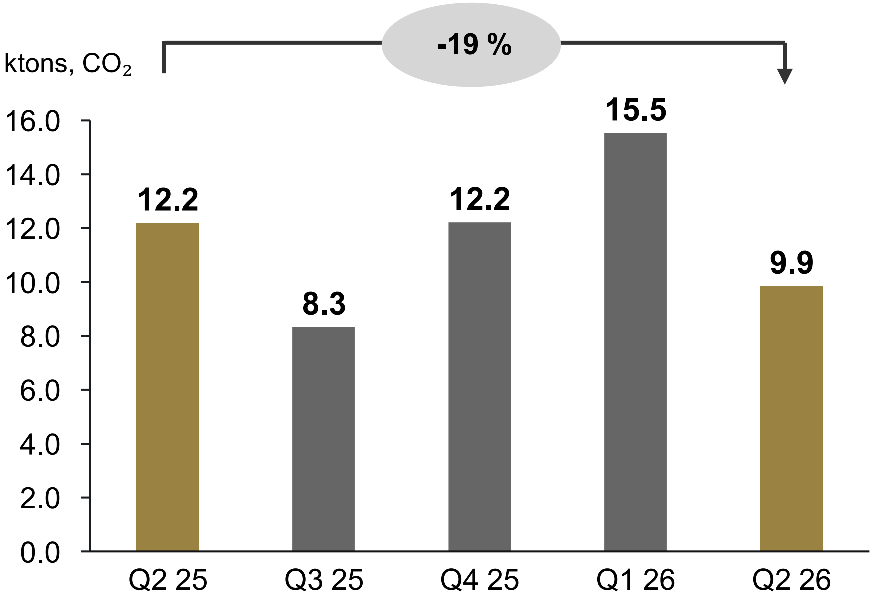
- Organic sales +12 percent; M&A +1 percent
- Sales to the industrials segment performed strongly, driven primarily by Europa and Asia
- Automotive segment grew in all markets, backed by a clear recovery in aftermarket sales
- Aerospace segment continued to demonstrate strong global growth
- EBITA and margin improved substantially on higher volumes and operational improvements



SEK M	Q2 2026	Q2 2025	Change, %
Net sales	**4 440**	4 014	+11
Organic, %	**+12**	-4	
Structural, %	**+1**	+3	
Exchange rate, %	**-2**	-7	
EBITA	**1 000**	810	+23
EBITA %	**22.5**	20.2	+2.3 pp

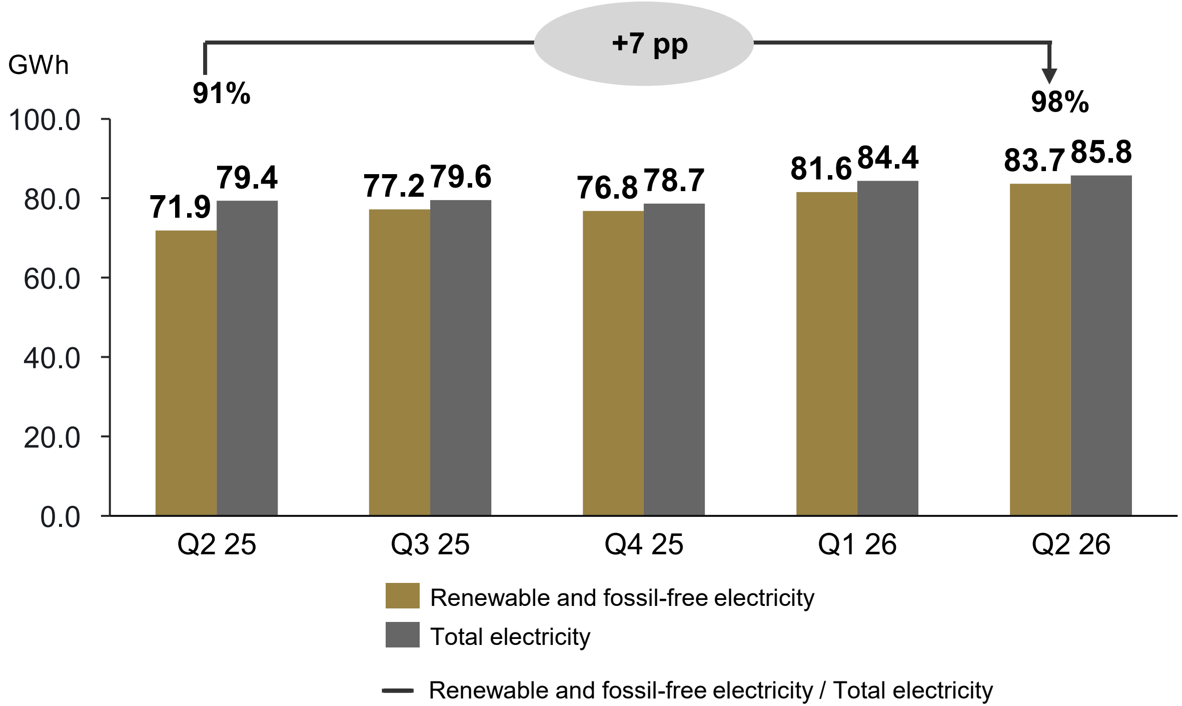
[1] Excluding items affecting comparability

Sustainability KPIs – Group
Carbon dioxide emissions Scope 1 & 2



Sustainability KPIs – Group

Share of renewable and fossil-free electricity



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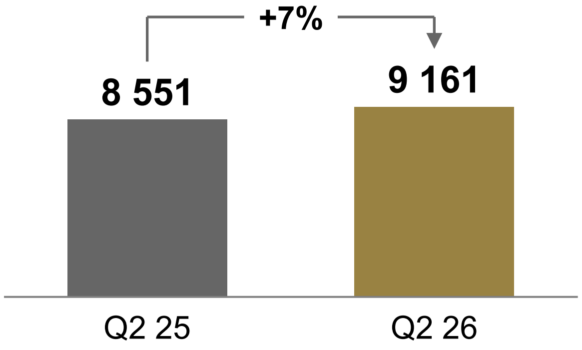
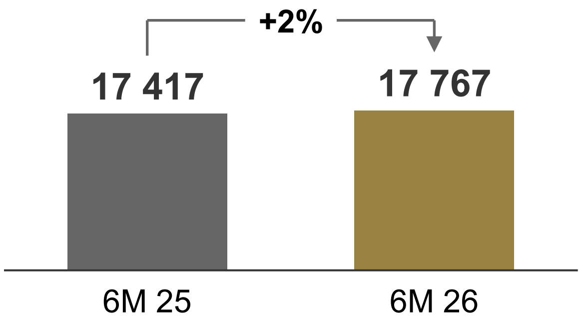
Solid organic growth
Group sales development





April – June (%)	
Organic	8
Structural	1
Currency	-2
Total	**7**

January – June (%)	
Organic	6
Structural	2
Currency	-6
Total	**2**

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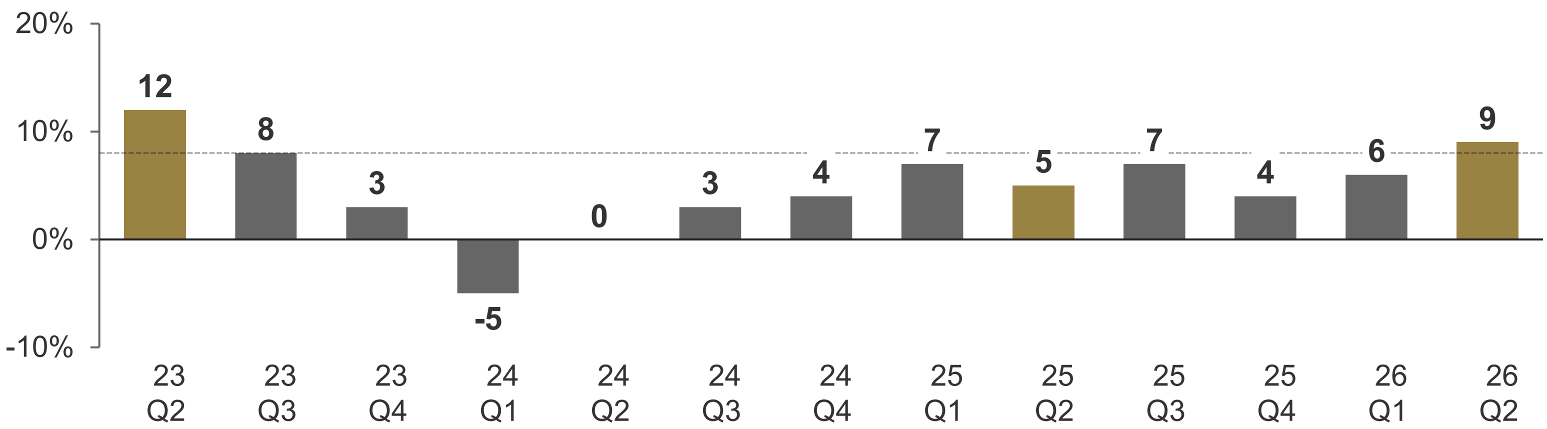
Target: 8% annual sales growth with constant currencies over a business cycle[1]



Of which organic growth, %:

3	**-1**	**0**	**-3**	**1**	**1**	**1**	**1**	**-1**	**4**	**1**	**4**	**8**

[1] Structural growth + organic growth, excluding currency effects and discontinued operations

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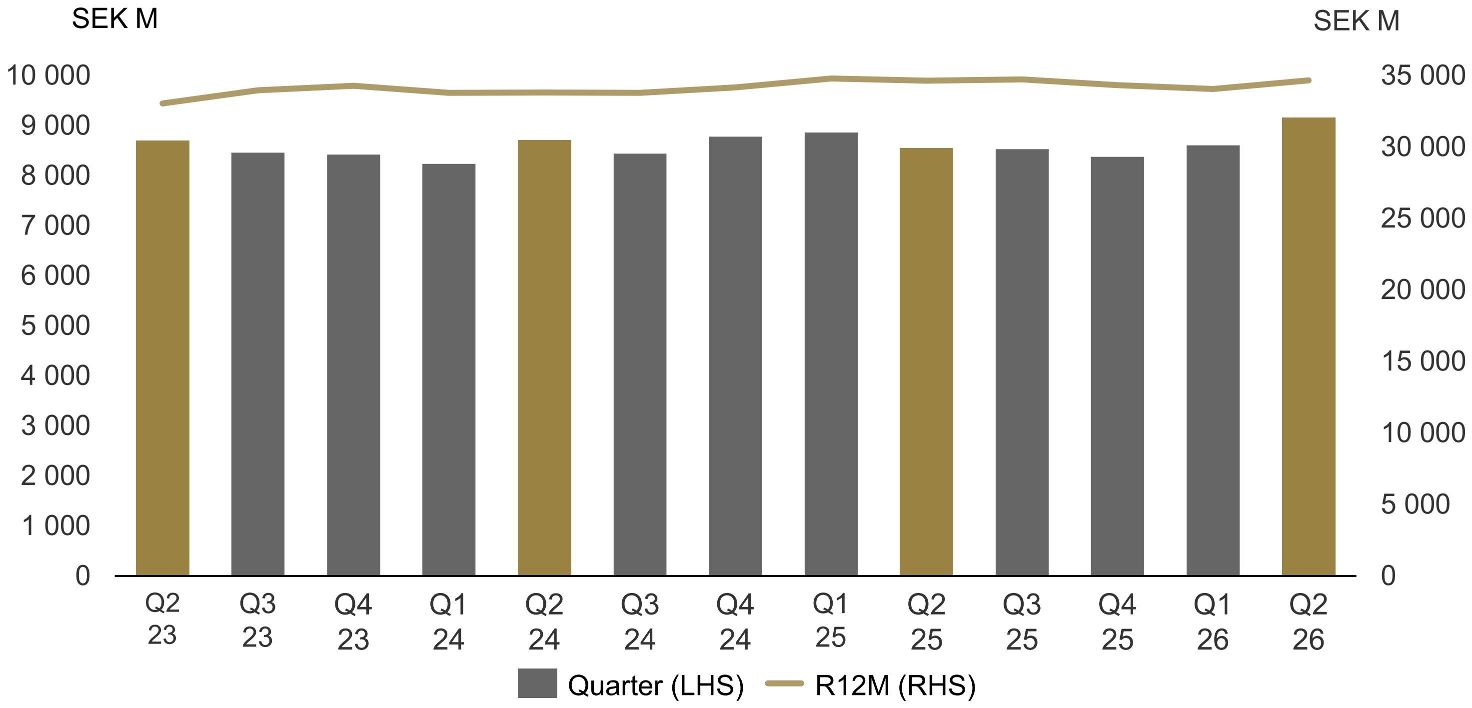
Sales development

Group, R12M



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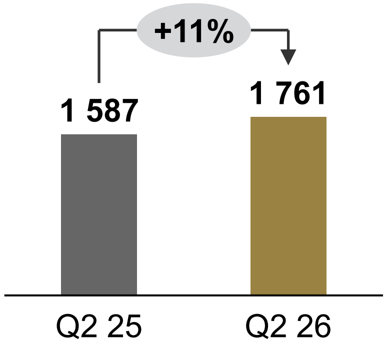
EBITA and margin improved further

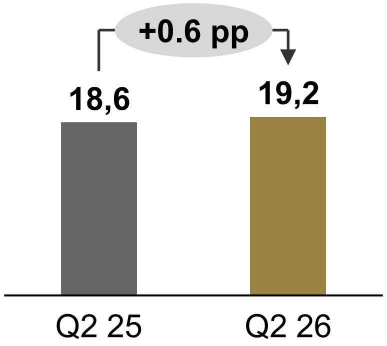
EBITA and margin development[1]

Apr - Jun

EBITA

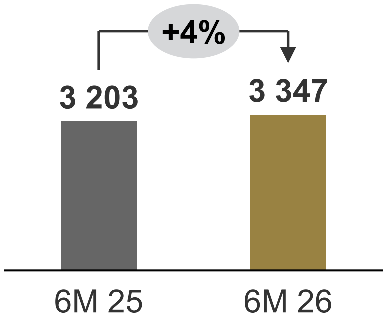


EBITA %

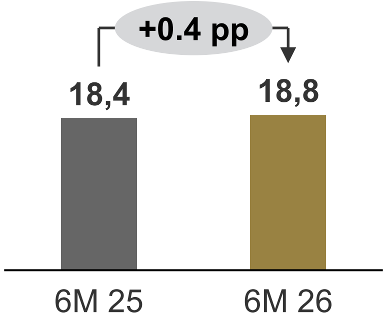


Jan - Jun

EBITA



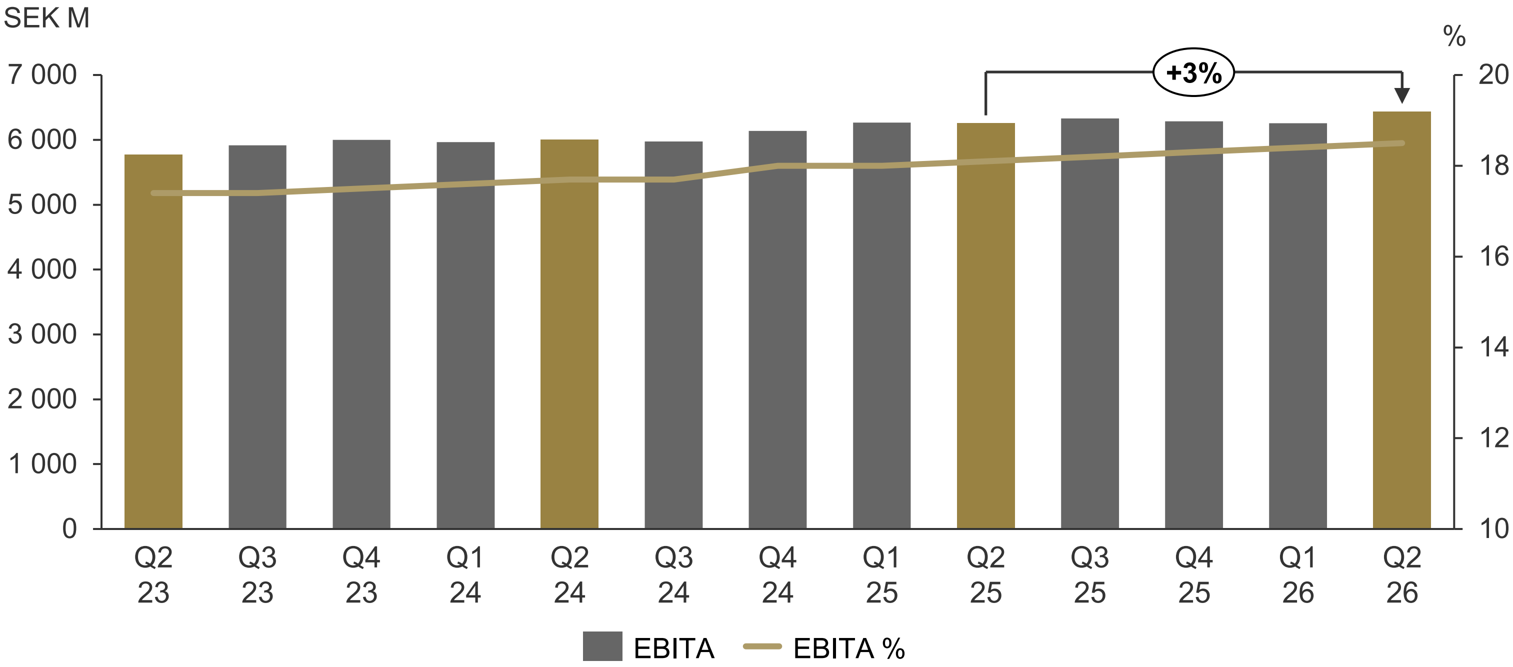
EBITA %



[1] Excluding items affecting comparability

R12M EBITA

EBITA and margin, R12M[1]



[1] Excluding items affecting comparability

Profit & loss statement

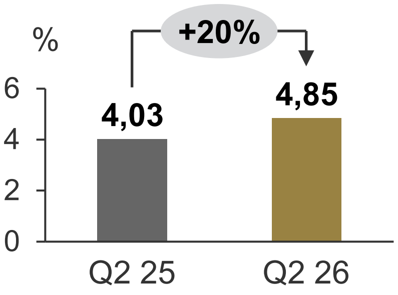
SEK M	Q2 2026	Q2 2025	Change, %	6M 2026	6M 2025	Change, %
Net sales	9 161	8 551	7	17 767	17 417	2
EBITA, excluding items affecting comparability	**1 761**	**1 587**	**11**	**3 347**	**3 203**	**4**
EBITA-margin, %	19.2	18.6		18.8	18.4	
EBIT, excluding items affecting comparability	**1 618**	**1 442**	**12**	**3 066**	**2 904**	**6**
EBIT-margin, %	17.7	16.9		17.3	16.7	
Items affecting comparability	-67	-80		-109	-141	
EBIT	**1 551**	**1 362**	**14**	**2 957**	**2 763**	**7**
Financial income and expenses	-109	-125	13	-211	-269	22
Profit before tax	**1 442**	**1 237**	**17**	**2 746**	**2 494**	**10**
Taxes	-360	-314	-15	-686	-630	-9
Net profit, Group	**1 082**	**923**	**17**	**2 060**	**1 864**	**11**
Earnings per share, SEK, excluding items affecting comparability	5.07	4.31	18	9.57	8.59	11
Earnings per share, SEK, Group	4.85	4.03	20	9.20	8.11	13

Strong EPS growth

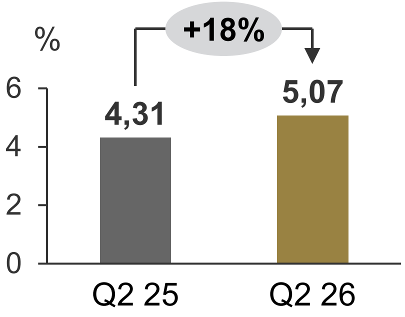
Earnings per share[1]

Apr - Jun

Group

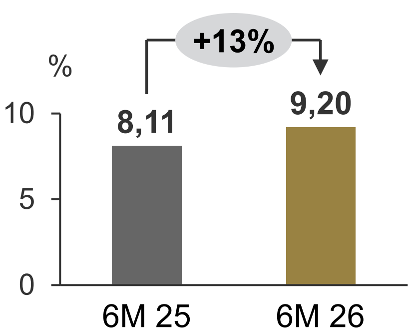


Group
excl. items affecting comparability

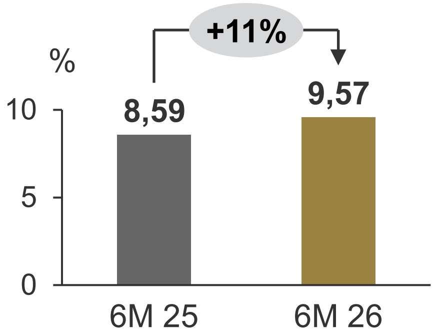


Jan - Jun

Group



Group
excl. items affecting comparability



[1] No dilution effects

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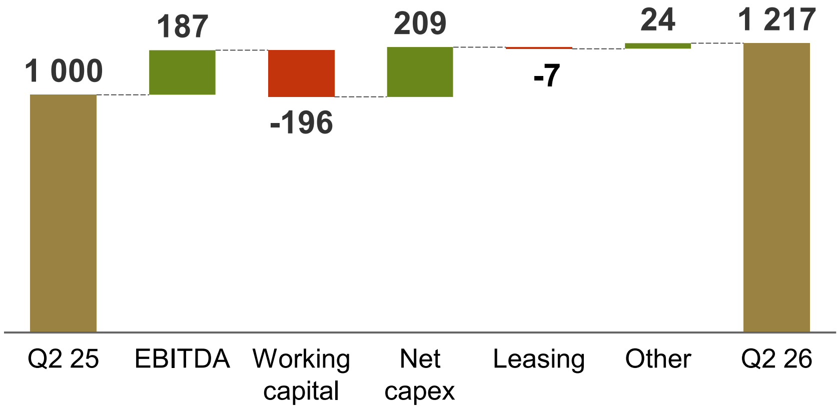
Solid cash flow improvement

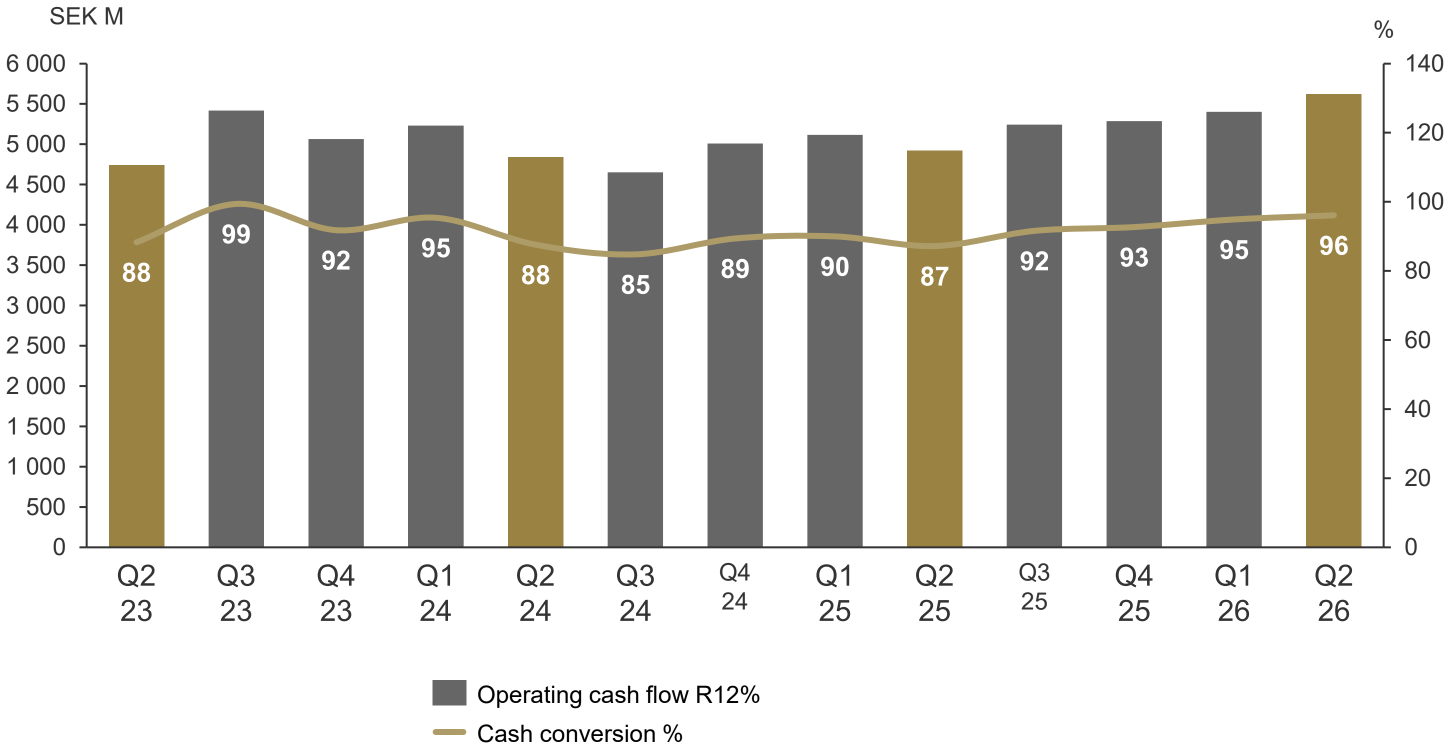
Operating cash flow[1]



SEK M	Q2 2026	Q2 2025	Change
EBITDA	2 126	1 939	187
Working capital	-535	-339	-196
Net capex	-286	-495	209
Leasing	-94	-87	-7
Other	6	-18	24
Operating cash flow	**1 217**	**1 000**	**217**

[1] Excluding items affecting comparability, continuing operations

Cash conversion remains at a strong level
Operating cash flow, R12M[1]



[1] Excluding items affecting comparability, continuing operations

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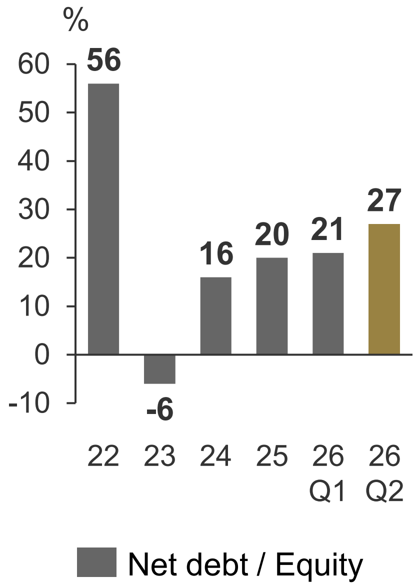
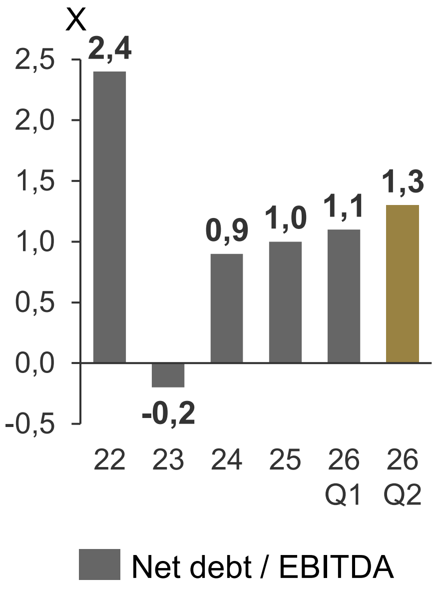
Balance sheet remains robust

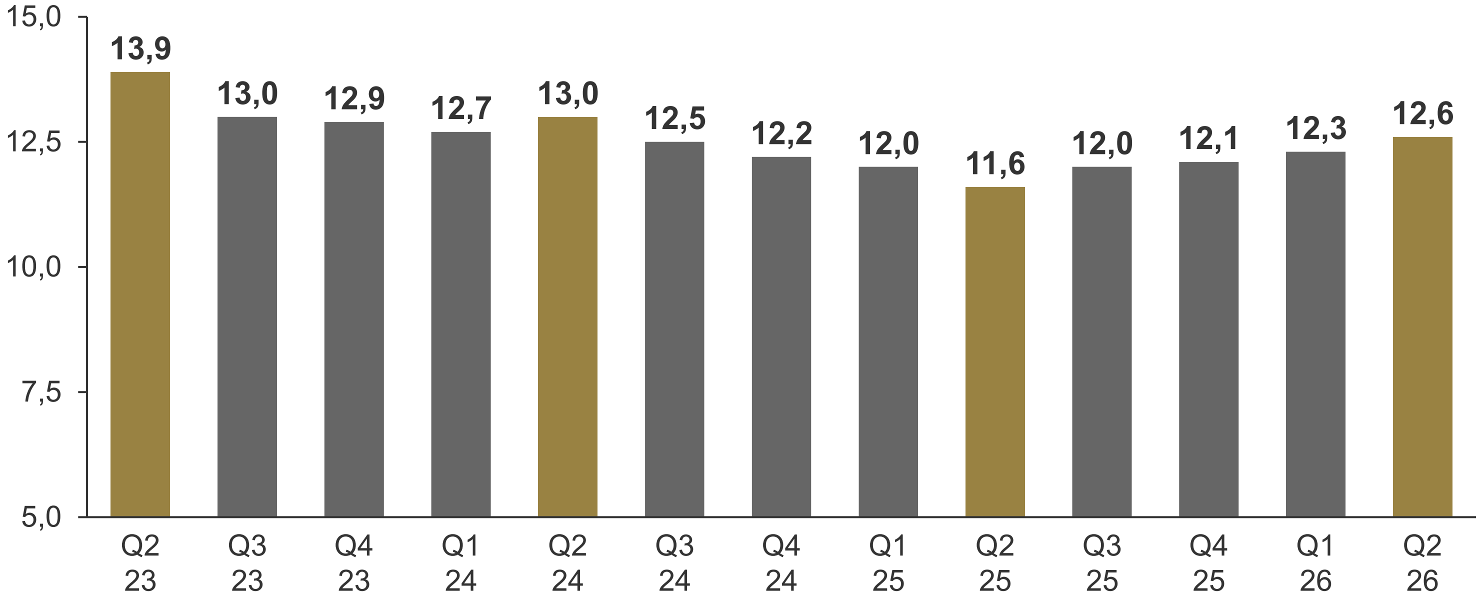
Gearing and leverage, R12M





ROCE continues to improve

Return on capital employed, R12M, %[1]



[1] Excluding items affecting comparability

Financial guidelines for full-year 2026

SEK ~1.45 B	SEK ~375 M	SEK ~650 M	~25%
Capex	Restructuring costs	Amortization of intangible assets	Underlying tax rate

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Q2 2026 financial summary

01

Improved demand

Sales
- highest to date for a single quarter

All three business areas recorded organic growth

02

Improved earnings

EBITA and margin
- highest to date for a single quarter

03

Improved cash flow

Strong cash flow generation and cash conversion

04

Continued share buy-backs

Buy-back program continues at a rate of SEK ~500 M per quarter (SEK 458 M in Q2)

Outlook Q3 2026

- Demand is expected to remain solid, although somewhat lower than in the second quarter of 2026, reflecting higher comparative figures and seasonal variations
- Due to the geopolitical situation, the outlook is associated with continued uncertainty

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