



# Agenda

### Highlights

**Business** areas

**Financials** 

Summary & Q4 2018 outlook

Q&A



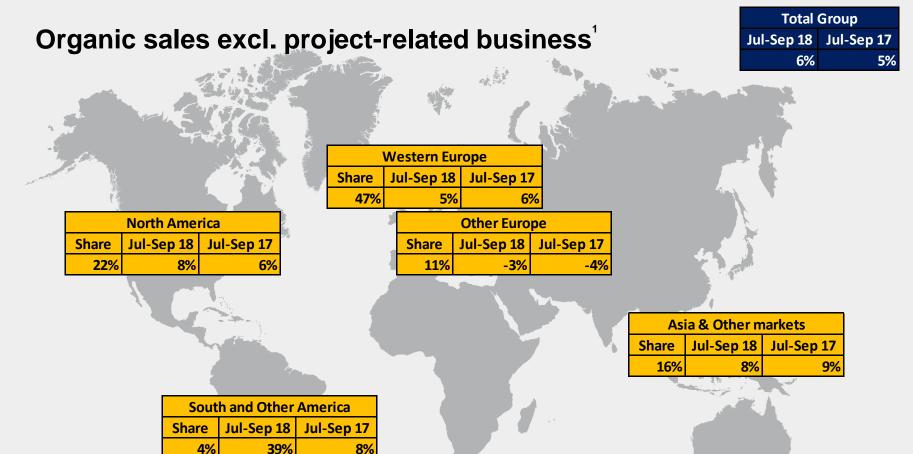
## A solid quarter

#### Q3 2018 financial summary

- Sales at SEK 8 300 M, increase of 14 percent.
- Organic sales up 4 percent. Excluding project deliveries, the organic sales increase was 6 percent
- EBIT¹ at SEK 1 133 M, an increase of 23 percent, corresponding to a margin of 13.6 percent
- Items affecting comparability at SEK -28 M
- Operating cash flow at SEK 847 M, decrease of 12 percent
- Three bolt-on acquisitions signed



# Organic sales development by geography



Share = Actual  $2017^2$ 





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## Structural growth and slightly higher margins

#### Trelleborg Coated Systems<sup>1</sup>

- Organic sales: unchanged
- Structural growth: +11%
- Alignment of mixing operation impacted organic sales adversely by 1%-point
- Coated fabrics; aerospace, general industry and automotive stable, transport segment subdued
- Printing blankets; weaker in Europe, up in Americas and Asia
- EBIT improved due to acquisitions and cost control
- Acquisition of Lamcotech

| SEK M            | Q3 2018 | Q3 2017 | Change, % |
|------------------|---------|---------|-----------|
| Net sales        | 913     | 768     | 19        |
| Organic, %       | 0       | -4      |           |
| Structural, %    | 11      | 0       |           |
| Exchange rate, % | 8       | -2      |           |
| EBIT             | 92      | 77      | 19        |
| EBIT, %          | 10.1    | 9.9     | +0.2 p.p. |



# Solid organic growth in all major regions

### **Trelleborg Industrial Solutions**<sup>1</sup>

- Organic sales: +9%
- Deliveries to general industry developed well
- Building-related segments slightly weaker
- All geographical regions improved
- Bottlenecks of qualified operators in some countries
- EBIT improved on higher volumes and cost control
- Manufacturing plant in Mexico inaugerated

| Q3 2018 | Q3 2017                     | Change, %            |
|---------|-----------------------------|----------------------|
| 1 870   | 1 609                       | 16                   |
| 9       | 5                           |                      |
| -       | 9                           |                      |
| 7       | -1                          |                      |
| 174     | 146                         | 19                   |
| 9.3     | 9.1                         | +0.2 p.p.            |
|         | 1 870<br>9<br>-<br>7<br>174 | 9 5 - 9 7 -1 174 146 |



## Order intake growing, recovery pushed to 2019

## **Trelleborg Offshore & Construction**<sup>1</sup>

- Organic sales: -19%
- Sales development created underabsorption, impacted earnings
- Some projects pushed into 2019
- Growing order book for both oil & gas and infrastructure segments
- Transfer of operations from US to UK proceeding according to plan
- Q4 still in the red, but next year will see improvements, particularly in H2 2019

| Q3 2018 | Q3 2017                     | Change, %            |
|---------|-----------------------------|----------------------|
| 558     | 647                         | -14                  |
| -19     | -17                         |                      |
| -       | -                           |                      |
| 5       | -3                          |                      |
| -45     | -33                         | -36                  |
| -8.0    | -5.2                        | -2.8 p.p.            |
|         | 558<br>-19<br>-<br>5<br>-45 | -19 -17 5 -3 -45 -33 |



## Performing well in all aspects

## **Trelleborg Sealing Solutions**<sup>1</sup>

- Organic sales: +8%
- All geographical and market segments developed favorably
- Asian sales particularly strong
- EBIT and margin improved on higher sales and cost control
- Innovation center in Germany inaugurated
- Agreement to acquire Sil-Pro, expanding platform in Healthcare & Medical

| SEK M            | Q3 2018 | Q3 2017 | Change, % |
|------------------|---------|---------|-----------|
| Net sales        | 2 787   | 2 388   | 17        |
| Organic, %       | 8       | 8       |           |
| Structural, %    | 1       | 3       |           |
| Exchange rate, % | 8       | -2      |           |
| EBIT             | 647     | 533     | 21        |
| EBIT, %          | 23.2    | 22.3    | +0.9 p.p. |



## Growing in a seasonally weak quarter

### Trelleborg Wheel Systems<sup>1</sup>

- Organic sales: +3%
- Positive agri sales in N.A., flat in Europe, somewhat weaker in Asia
- Agri tire OE developing well, aftermarket subdued
- Industrial & construction tire sales stable and growing
- EBIT and margin improved on higher sales and synergies
- Acquisition of TRS in New Zealand

| Q3 2018 | Q3 2017                     | Change, %           |
|---------|-----------------------------|---------------------|
| 2 280   | 1 992                       | 14                  |
| 3       | 7                           |                     |
| 3       | 0                           |                     |
| 8       | 0                           |                     |
| 268     | 215                         | 25                  |
| 11.8    | 10.8                        | +1.0 p.p.           |
|         | 2 280<br>3<br>3<br>8<br>268 | 3 7 3 0 8 0 268 215 |





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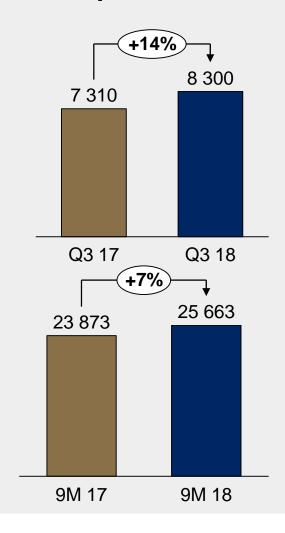
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## Solid sales growth continues

#### Sales development



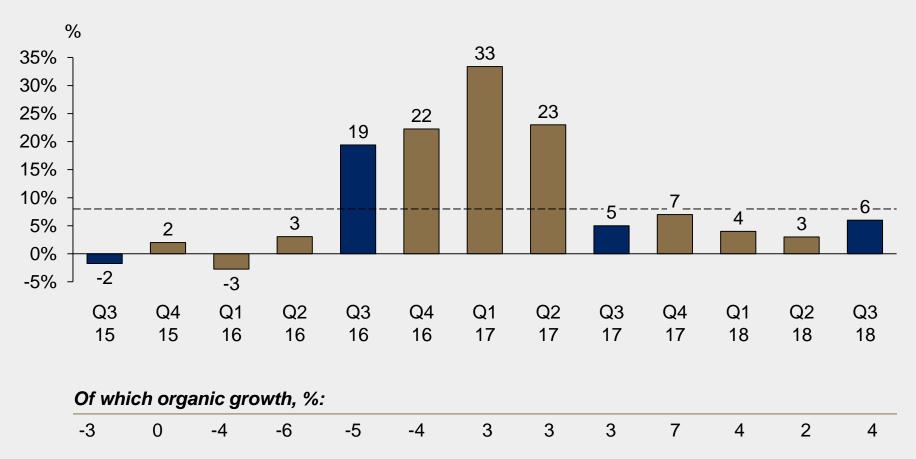
| July - September [%] |    |
|----------------------|----|
| Organic              | 4  |
| Structural           | 2  |
| Currency             | 8  |
| Total                | 14 |

| January - September [%] |   |  |  |
|-------------------------|---|--|--|
| Organic                 | 3 |  |  |
| Structural              | 1 |  |  |
| Currency                | 3 |  |  |
| Total                   | 7 |  |  |
|                         |   |  |  |



# Ten quarters of positive sales development<sup>1</sup>

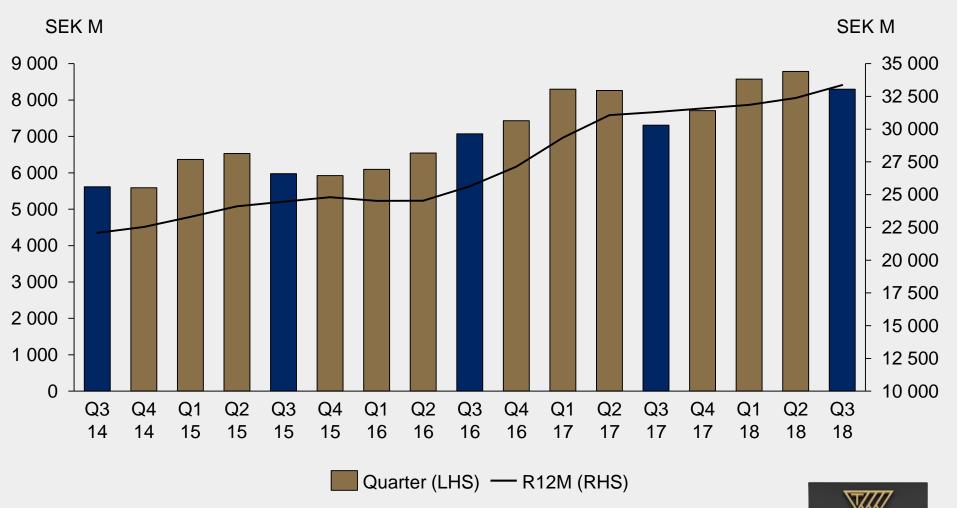
Target: 5-8% annual sales growth over a business cycle





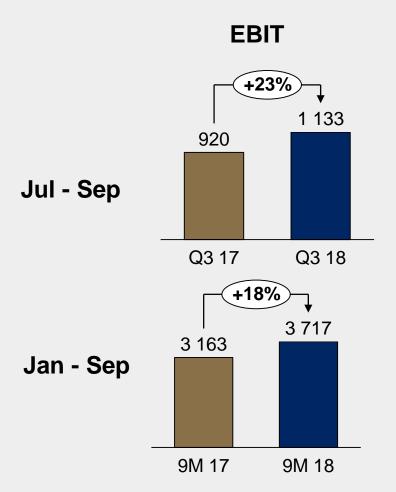
## Highest third-quarter sales to date

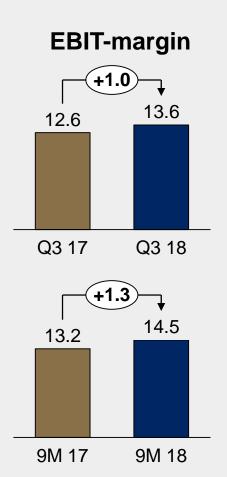
#### Sales development, R12M



## Highest third-quarter EBIT to date

## **EBIT** development<sup>1</sup>

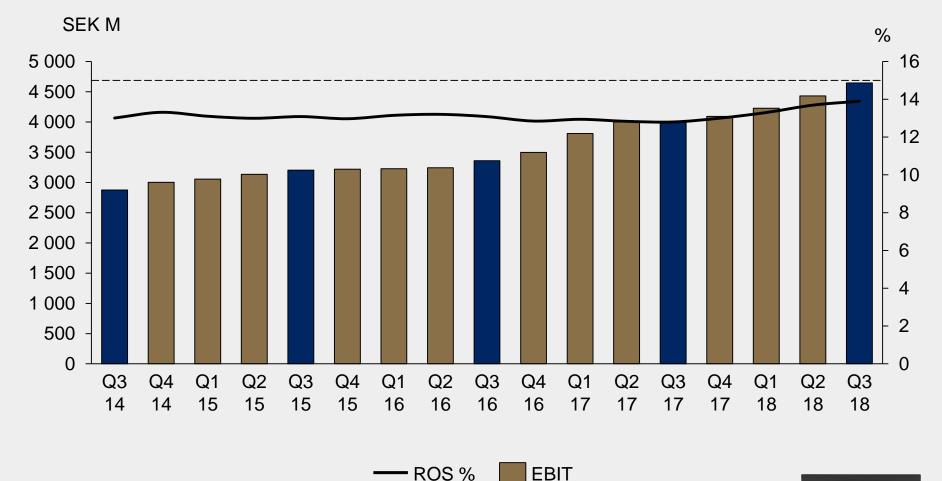






## 22 consecutive quarters of improved EBIT

## EBIT and margin, R12M<sup>1</sup>





# **Total Group**

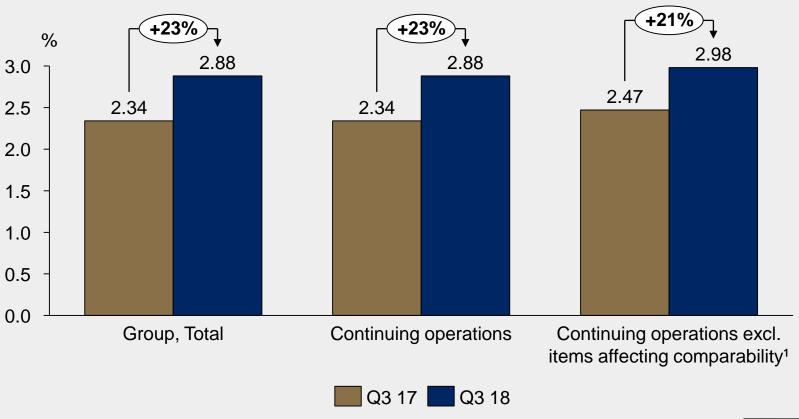
#### **Profit & loss statement**

| SEK M                                            | Q3 2018 | Q3 2017 | Change, % | 9M 2018 | 9 M 2017 | Change, % |
|--------------------------------------------------|---------|---------|-----------|---------|----------|-----------|
| EBIT, excl. items affecting comparability        | 1 133   | 920     | 23        | 3 717   | 3 163    | 18        |
| EBIT margin, %                                   | 13,6    | 12,6    | 1.0 p.p.  | 14,5    | 13,2     | 1.3 p.p.  |
| Restructuring costs                              | -28     | -45     |           | -78     | -227     |           |
| Capital gain divestment of compounding operation | -       | -       |           | -       | 472      |           |
| Items affecting comparability                    | -28     | -45     |           | -78     | 245      |           |
| EBIT                                             | 1 105   | 875     | 26        | 3 639   | 3 408    | 7         |
| Financial income and expenses                    | -72     | -66     | -9        | -204    | -173     | -18       |
| Profit before tax                                | 1 033   | 809     | 28        | 3 435   | 3 235    | 6         |
| Taxes                                            | -251    | -174    | -44       | -846    | -634     | -33       |
| Net profit, Group                                | 782     | 635     | 23        | 2 589   | 2 601    | 0         |



# Strong underlying EPS improvement

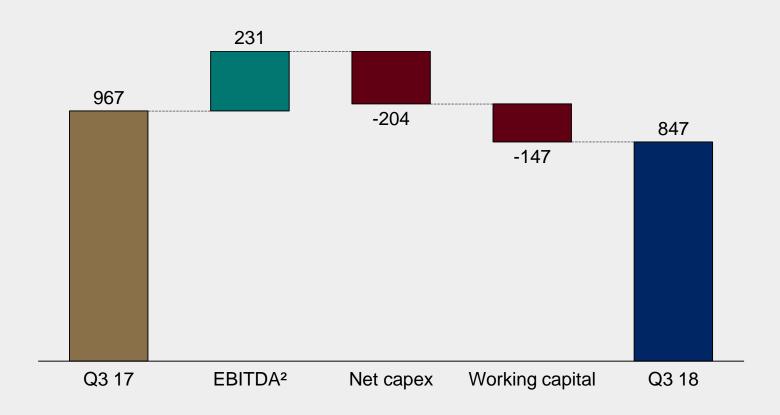
#### Earnings per share





## Cash flow impacted by higher capex and sales

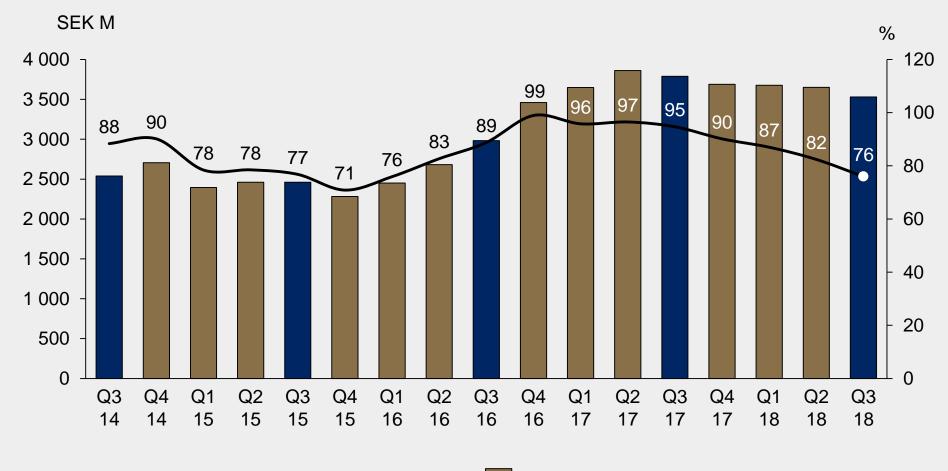
## Operating cash flow<sup>1</sup>





## Cash conversion impacted by higher capex

## Operating cash flow, R12M<sup>1</sup>



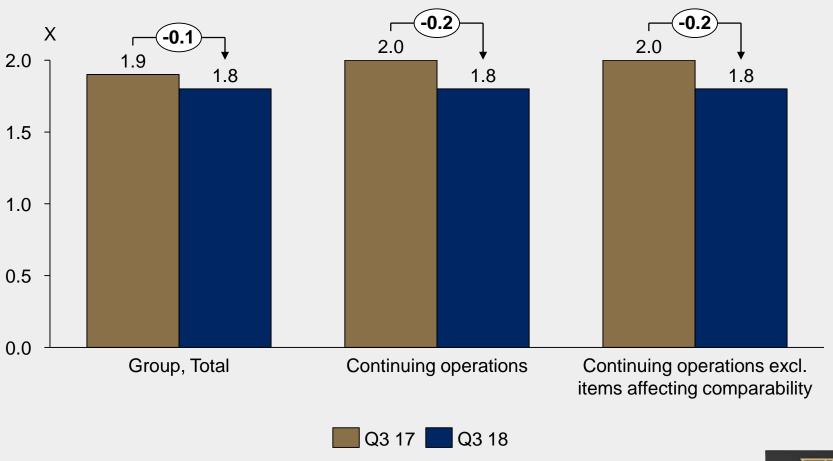


Operating cash flow

Cash conversion %

## Steadily decreasing underlying leverage

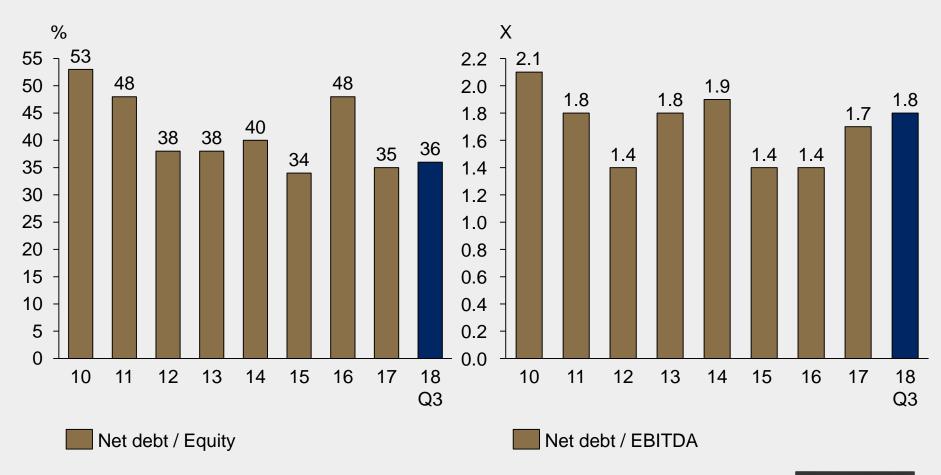
### Net debt / EBITDA, R12M





## Leverage and gearing at stable levels

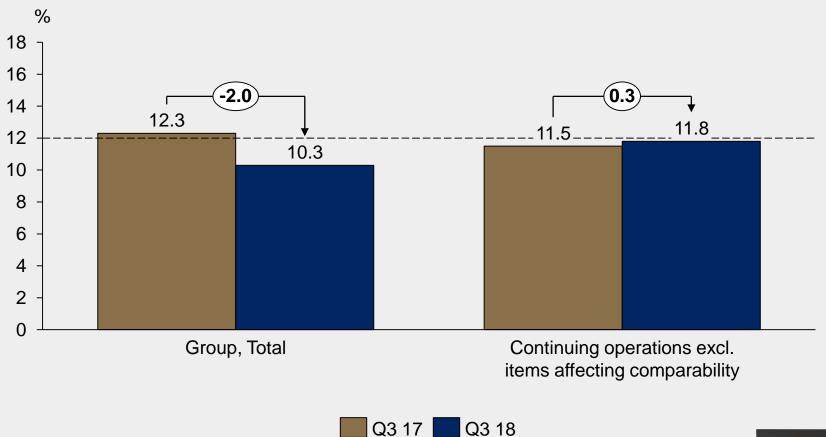
### Gearing and leverage development, R12M<sup>1</sup>





# Slight underlying ROE improvement

#### Return on equity, R12M







# Financial guidelines for full-year 2018

- Capex: SEK ~1,8 2 Bn
- Restructuring costs: SEK ~150-200 M (previous: SEK ~250 M)
- Underlying tax rate: ~26%
- Amortization of intangible assets<sup>1</sup>: SEK ~300 M





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## Continued focus on growth and excellence

#### 2018 priorities

- Manage market conditions
- Manage sales and margin development through market positioning, operational excellence and improved customer integration
- Continued portfolio management to improve leading positions
- Manage constraints in supply chains
- Continued focus on innovations and smart use of new technology
- Integration of recent acquisitions



## Outlook Q4 2018

 Demand is expected to be on a par with the third quarter of 2018, adjusted for seasonal variations





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