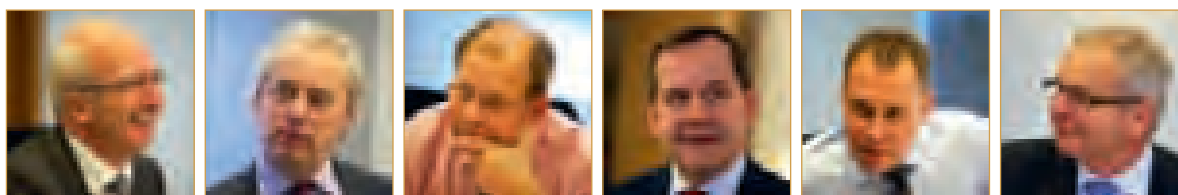


The Board of Directors



Name	Anders Narvinger	Hans Björck	Claes Lindqvist	Sören Mellstig	Peter Nilsson	Bo Risberg
Position		Executive Vice President and CFO, Skanska AB.	President of Henry Dunkers Förvaltnings AB.		President and CEO.	President and CEO of Hilti Corporation, Liechtenstein.
Qualifications	M.Sc. Eng., Faculty of Engineering, Lund University, and B.Sc. Business and Economics, Uppsala University.	Graduate in business administration.	Graduate in business administration and M.Sc. Eng.	Graduate in business administration.	M. Sc. Eng.	MBA and B.Sc. Eng.
Year elected	1999. Chairman of the Board since 2002.	2009.	2004.	2008.	2006.	2010.
Born	1948.	1951.	1950.	1951.	1966.	1956.
Nationality	Swedish.	Swedish.	Swedish.	Swedish.	Swedish.	Swedish.
Other assignments	Chairman of Alfa Laval AB (publ), Coor Service Management AB and Teliasonera (publ). Board member of JM AB (publ) and Pernod Ricard SA.	Board member of the Dunker Funds and Foundations and the Swedish Financial Reporting Board.	Executive Director of Henry and Gerda Dunkers' Foundation and Foundation No. 2. Board member of Dunker Foundations, Svenska Handelsbanken South Region, Novotek AB (publ).	Chairman of the Board of Ferrosan AS and Textilia AB. Board member of Dako A/S. Chairman of the Swedish Defence Research Agency (FOI).	Board member of Beijer Alma AB (publ), Trioplast Industrier AB and The Chamber of Commerce and Industry of Southern Sweden.	
Dependence	No.	Yes. Dependent in relation to the company's major shareholders through his assignment on behalf of Trelleborg's main owner, Dunker Funds and Foundations.	Yes. Dependent in relation to the company's major shareholders through his assignment on behalf of Trelleborg's main owner, Dunker Funds and Foundations.	No.	Yes. Dependent in relation to the company as a result of his position as Trelleborg's President.	No.
Previous experience	A number of senior management positions in the ABB Group, including President and CEO of ABB Sweden and President of The Association of Swedish Engineering Industries.	CFO of Autoliv Inc. And CFO of Esselte AB.	A variety of senior positions at ASEA and Åkerlund & Rausing as well as President and CEO of Höganäs AB and Öresundskraft AB.	President and CEO of Gambro and CFO and Vice President of Incentive.	Business Area President, Trelleborg Engineered Systems and other posts within the Trelleborg Group, as well as management consultant at BSI.	Various management positions at AT Kearney and with ABB in Sweden and Canada.
Own and related-party holdings 2010	30,404 shares.	–	30,404 shares.	60,809 shares.	80,572 shares and 100,000 call options.	5,000 shares.
Own and related-party holdings 2009	30,404 shares.	–	30,404 shares.	60,809 shares.	80,572 shares and 100,000 call options.	–
Audit Committee attendance	Member 5 of 5.	–	Member 4 of 5. ³⁾	Member ¹⁾ 3 of 3.	–	–
Finance Committee attendance	Member 5 of 5.	–	Member 4 of 5. ³⁾	Member ¹⁾ 3 of 3.	–	–
Remuneration Committee attendance	Chairman 6 of 6	Member* 3 of 3.	Member 6 of 6.	–	–	–
Board meeting attendance	Chairman 12 of 12.	Member 12 of 12.	Member 10 of 12 ²⁾	Member 12 of 12.	Member 12 of 12.	Member ¹⁾ 9 of 9.
Remuneration 2010*						
Board	950	360	360	360	–	360
Committee	150	50	150	100	–	–
Total 2010	1,100	410	510	460	–	360
Remuneration 2009*						
Board	950	360	360	360	–	–
Committee	150	–	150	–	–	–
Total 2009	1,100	360	510	360	–	–

1) Elected by the 2010 AGM.

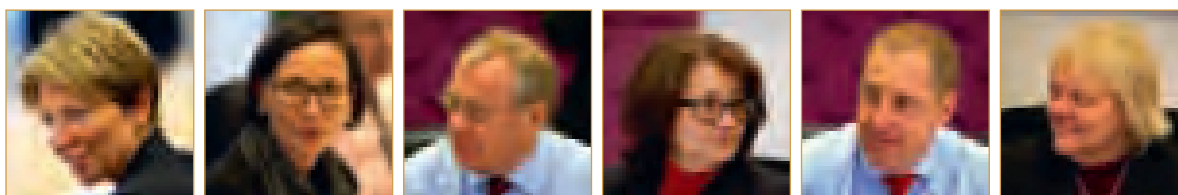
2) Not present at meetings 4 and 5 on April 20, 2010.

3) Not present on April 20, 2010.

* Remuneration paid to the Board of Directors for the period May 2010 – April 2011, SEK 000s. The fees paid to the members of the Board of Directors elected by the Annual General Meeting are approved by the Annual General Meeting based on the proposals of the Nomination Committee. For 2010, remuneration was paid as per the table above. Remuneration is not paid to members of the Finance Committee.

No consulting fees were paid to Board members. Remuneration is not paid to Board members who are also employed by the Group. Remuneration excludes travel allowances.

▶ For additional information concerning remuneration, see Note 3, pages 85-86



Namn	Nina Udnes Tronstad	Heléne Vibbleus Bergquist	Alf Fredlund	Karin Linsjö	Mikael Nilsson	Birgitta Håkansson
Position	President of Aker Verdal AS, Norway, a subsidiary of Aker Solutions ASA.	Management Consultant.	Engineer, appointed by the Unions of the Trelleborg Group (PTK).	Appointed by the Unions of the Trelleborg Group (LO).	Industrial worker, appointed by the Unions of the Trelleborg Group (LO).	Salaried employee, appointed by the Unions of the Trelleborg Group (PTK).
Qualifications	M.Sc. Eng.	Graduate in business administration.	Engineer.	Elementary school and plant training.	Training in labor law, economics and personnel policy.	Secretarial studies, training in IT and accounting.
Year elected	2010.	2004.	2001.	2000.	2009.	2008.
Born	1959.	1958.	1946.	1954.	1967.	1950.
Nationality	Norwegian.	Swedish.	Swedish.	Swedish.	Swedish.	Swedish.
Other assignments		Chairman of the Board of INVISIO Communications AB (publ). Board member of Nordic Growth Market NGM AB, Renewable Energy Corporation ASA, TradeDoubler AB (publ), Tyréns AB and SIDA.	Chairman of Unionen Trelleborg AB.		Chairman of Trelleborg Swedish Works Council (LO) and Chairman of Trelleborg European Works Council. Board member of Avdelning 52 Hus AB.	Vice Chairman of Unionen Trelleborg AB.
Dependence	No.	No.	-	-	-	-
Previous experience	Various management positions at Statoil in Norway, Sweden and Denmark.	Senior Vice President, Group Controller, AB Electrolux, Authorized Public Accountant, partner and member of the Board of Pricewaterhouse-Coopers in Sweden.				
Own and related-party holdings 2010	-	4,550 shares.	24,000 shares.	501 shares.	-	1,602 shares.
Own and related-party holdings 2009	-	4,550 shares.	24,000 shares.	501 shares.	-	1,602 shares.
Audit Committee attendance	-	Chairman 5 of 5	-	-	-	-
Finance Committee attendance	-	Chairman 5 of 5	-	-	-	-
Remuneration Committee attendance	-	-	-	-	-	-
Board meeting attendance	Member ⁴⁾ 8 of 9 ⁵⁾ .	Member 12 of 12.	Employee representative (PTK). 12 of 12	Employee representative (LO). 12 of 12	Employee representative (LO). 12 of 12	Deputy employee representative (PTK). 12 of 12
Remuneration 2010*						
Board	360	360	-	-	-	-
Committee	-	150	-	-	-	-
Total 2010	360	510	-	-	-	-
Remuneration 2009*						
Board	-	360	-	-	-	-
Committee	-	150	-	-	-	-
Total 2009	-	510	-	-	-	-

4) Elected by the 2010 AGM.

5) Not present at meeting 5 on April 20, 2010.

* Remuneration paid to the Board of Directors for the period May 2010 – April 2011, SEK 000s. The fees paid to the members of the Board of Directors elected by the Annual General Meeting are approved by the Annual General Meeting based on the proposals of the Nomination Committee. For 2010, remuneration was paid as per the table above. Remuneration is not paid to members of the Finance Committee. No consulting fees were paid to Board members. Remuneration is not paid to Board members who are also employed by the Group. Remuneration excludes travel allowances.

► For additional information concerning remuneration, see Note 3, pages 85-86