



TRELLEBORG



*Welcome to the Trelleborg Group  
Full Year Report Update*

*February 5, 2003*

## Fourth quarter of 2002

- t Sales in line with preceding year in comparable units/currencies.
- t Profit after net financial items, excl non-comparable items, increased to SEK 239 M (214).
- t Earnings per share, excl non-comparable items, amounted to SEK 2.00 (2.05).

## January-December 2002

- t Operating profit, excl non-comparable SEK 1 021 M (1 134).
- t Operating cash-flow in line with financial target.
- t Profit after net financial items, excluding non-comparable items, amounted to SEK 902 M (976).
- t Earnings per share, excluding non-comparable items, amounted to SEK 7.25 (7.45).

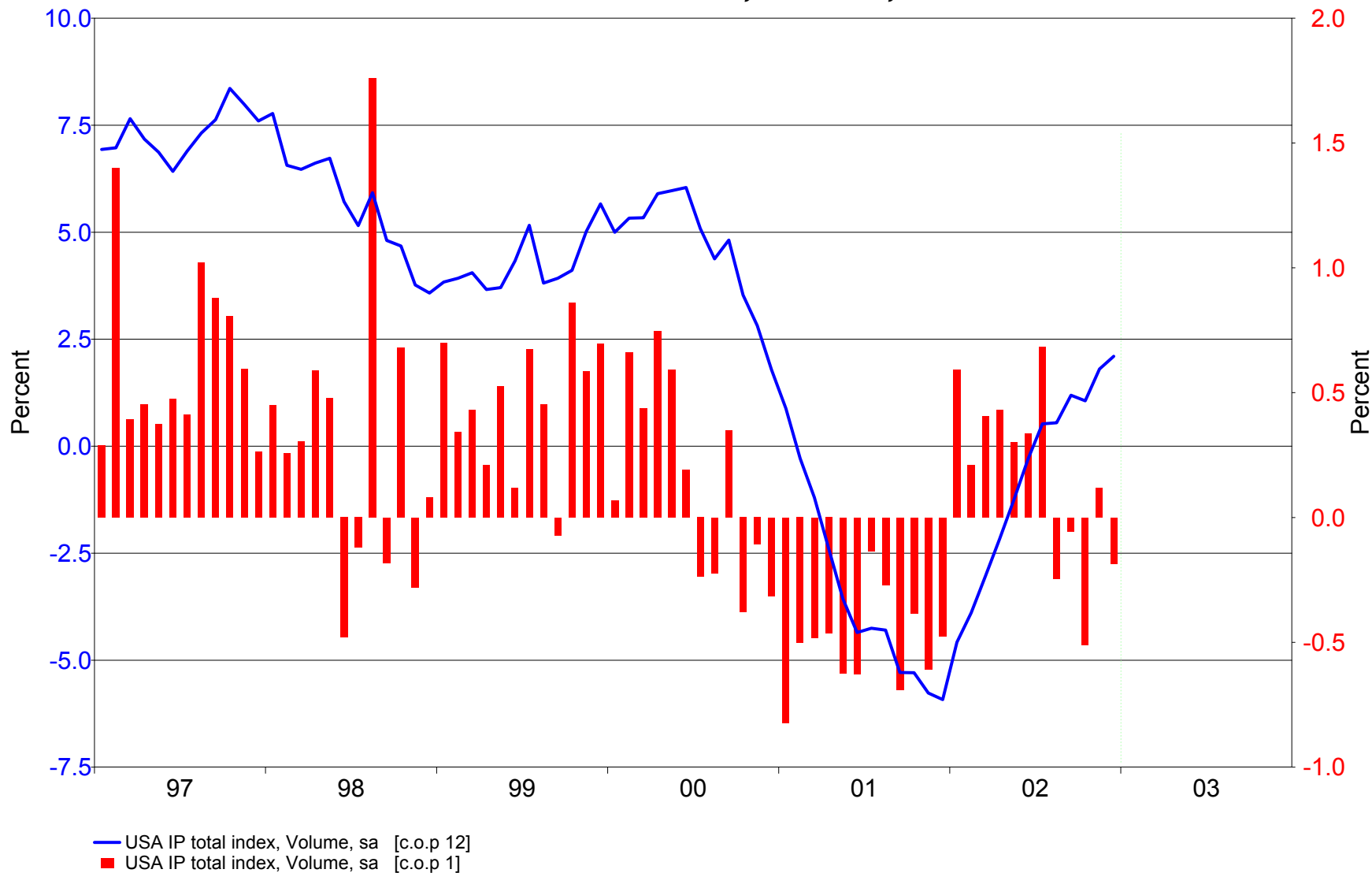
<i>Full Year Figures</i>	<i>2002</i>	<i>2001</i>
<b>Net sales, SEK M</b>	<b>17,630</b>	18,760
<b>Operating profit, SEK M</b> <i>(excluding non-comparable items)</i>	<b>1,021</b>	1,134
<b>Operating cash-flow, SEK M</b>	<b>1,036</b>	1,395
<b>Profit after financial items, SEK M</b> <i>(excluding non-comparable items)</i>	<b>902</b>	976
<b>Profit after financial items, SEK M</b>	<b>677</b>	727
<b>Earnings per share, SEK</b> <i>(excluding non-comparable items)</i>	<b>7.25</b>	7.45
<b>Earnings per share, SEK</b>	<b>2.00</b>	2.05

items

# USA Industrial Production Total index, vol, s.a.

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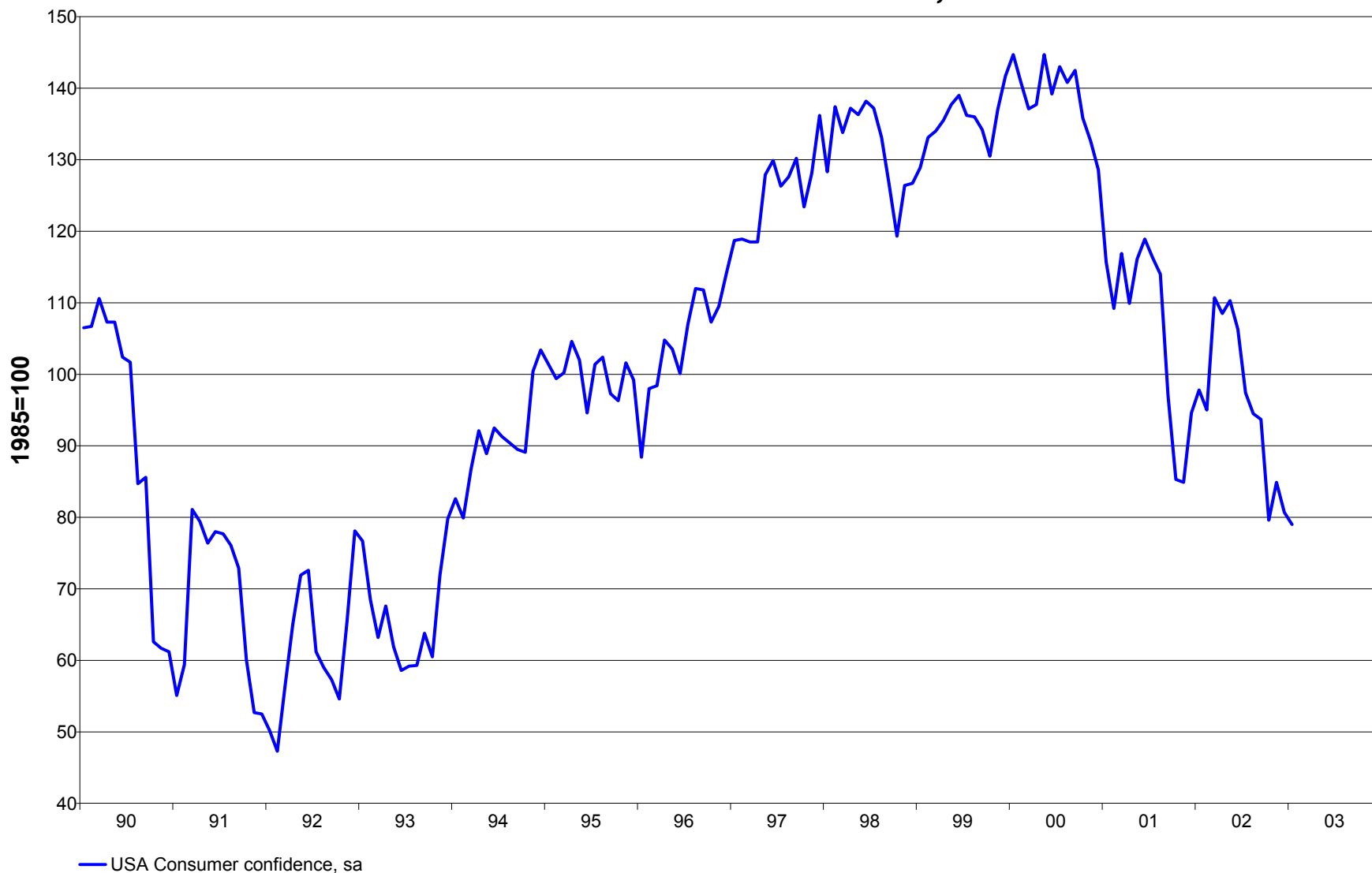
*USA IP Total index, Volume, s.a.*



# USA Consumer Confidence, sa

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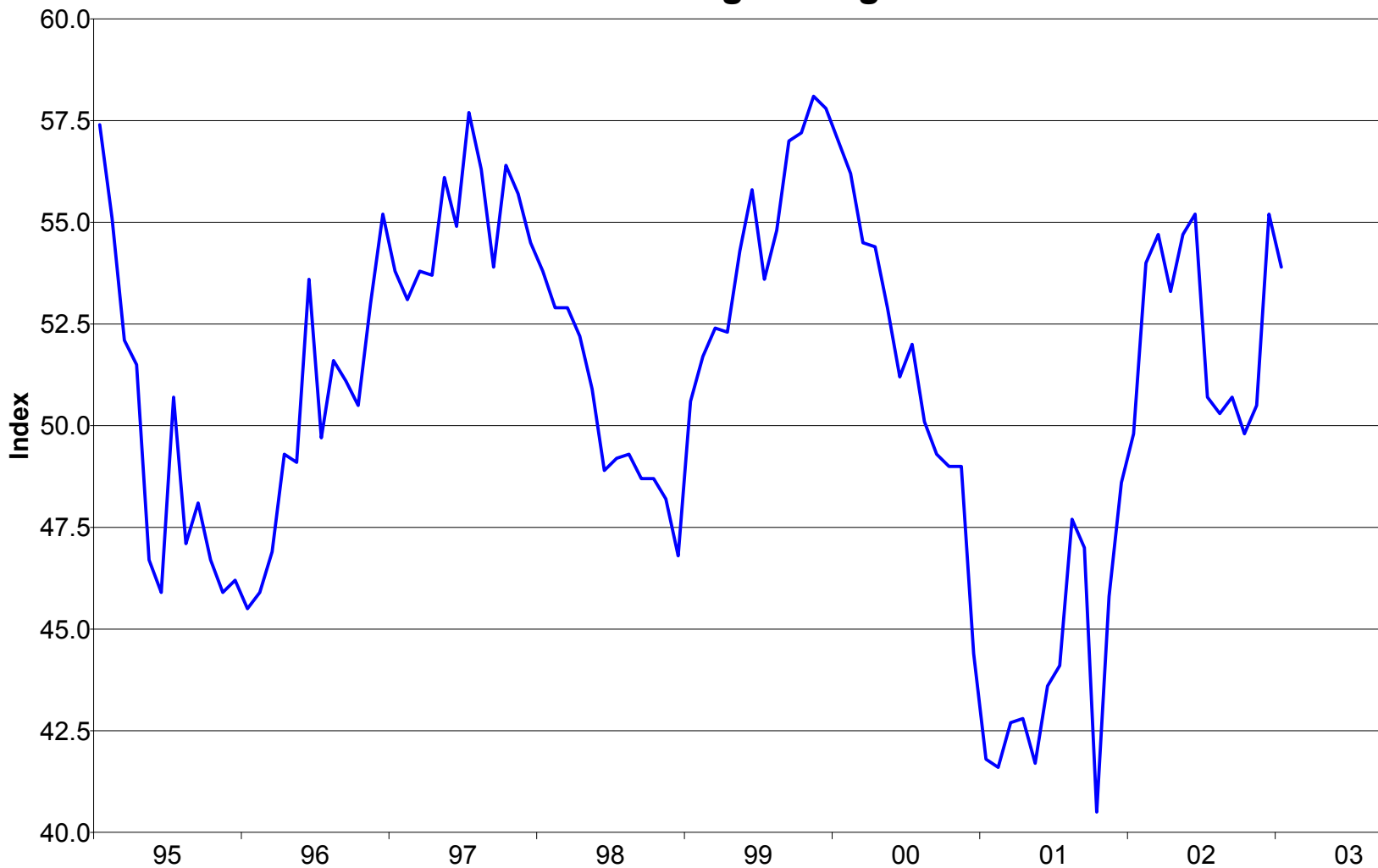
*USA Consumer confidence, sa*



# USA – ISM Purchasing Managers Index

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*USA ISM Purchasing managers index s.a*



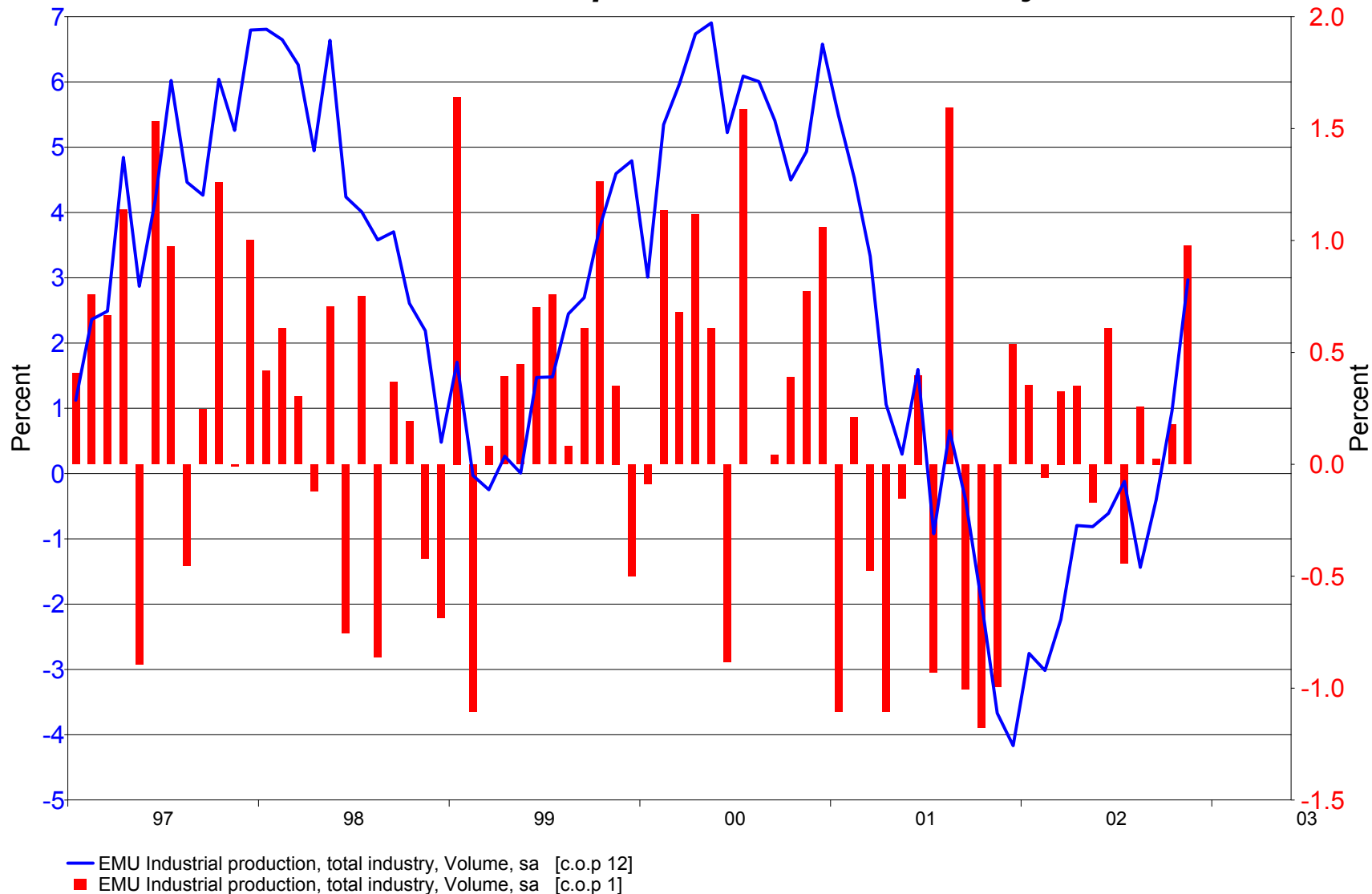
— USA ISM Purchasing managers index, sa

Source: Ecwin

# EMU Industrial production total industry

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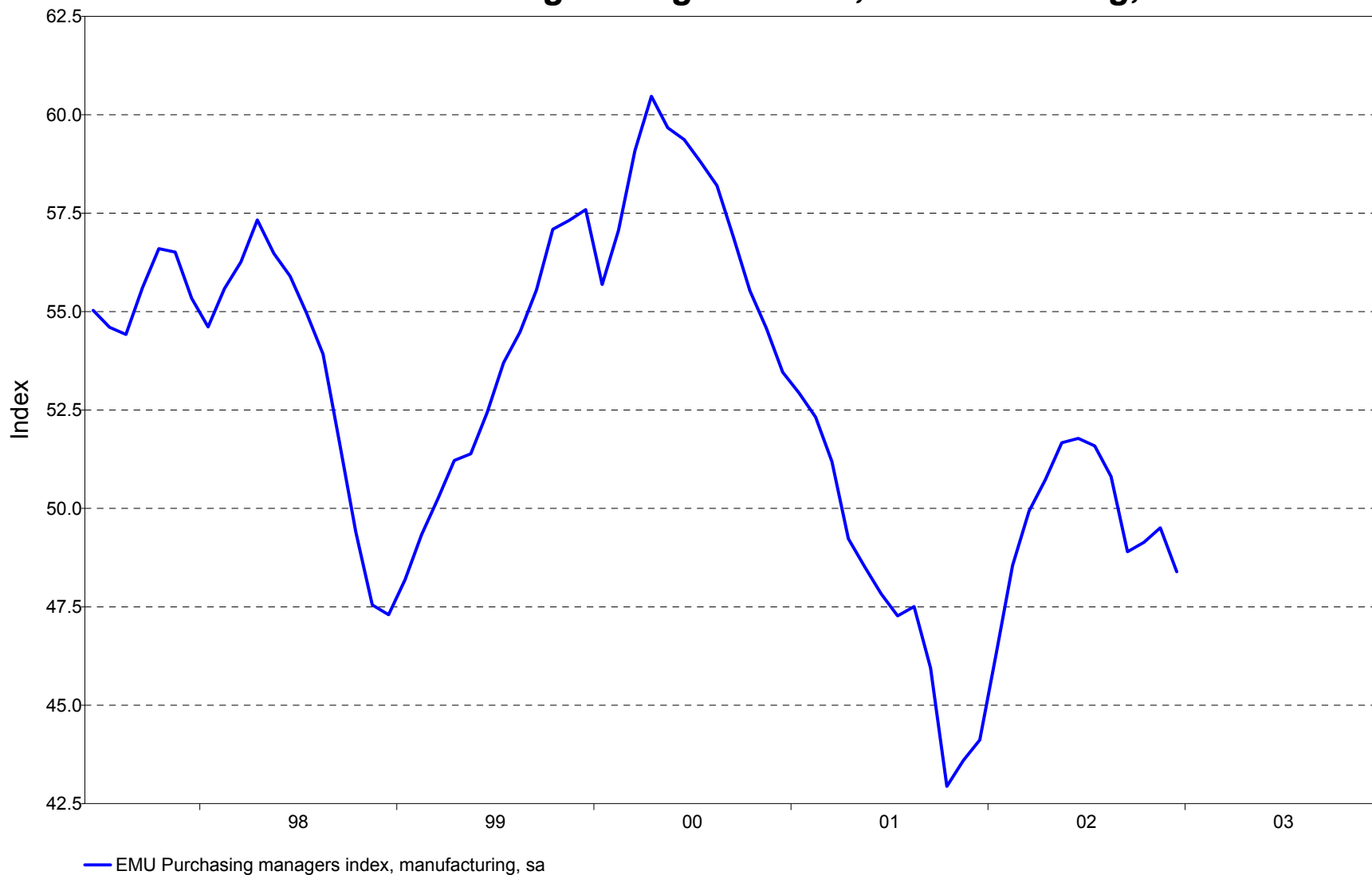
*EMU Industrial production total industry*



# EMU – Purchasing Managers Index

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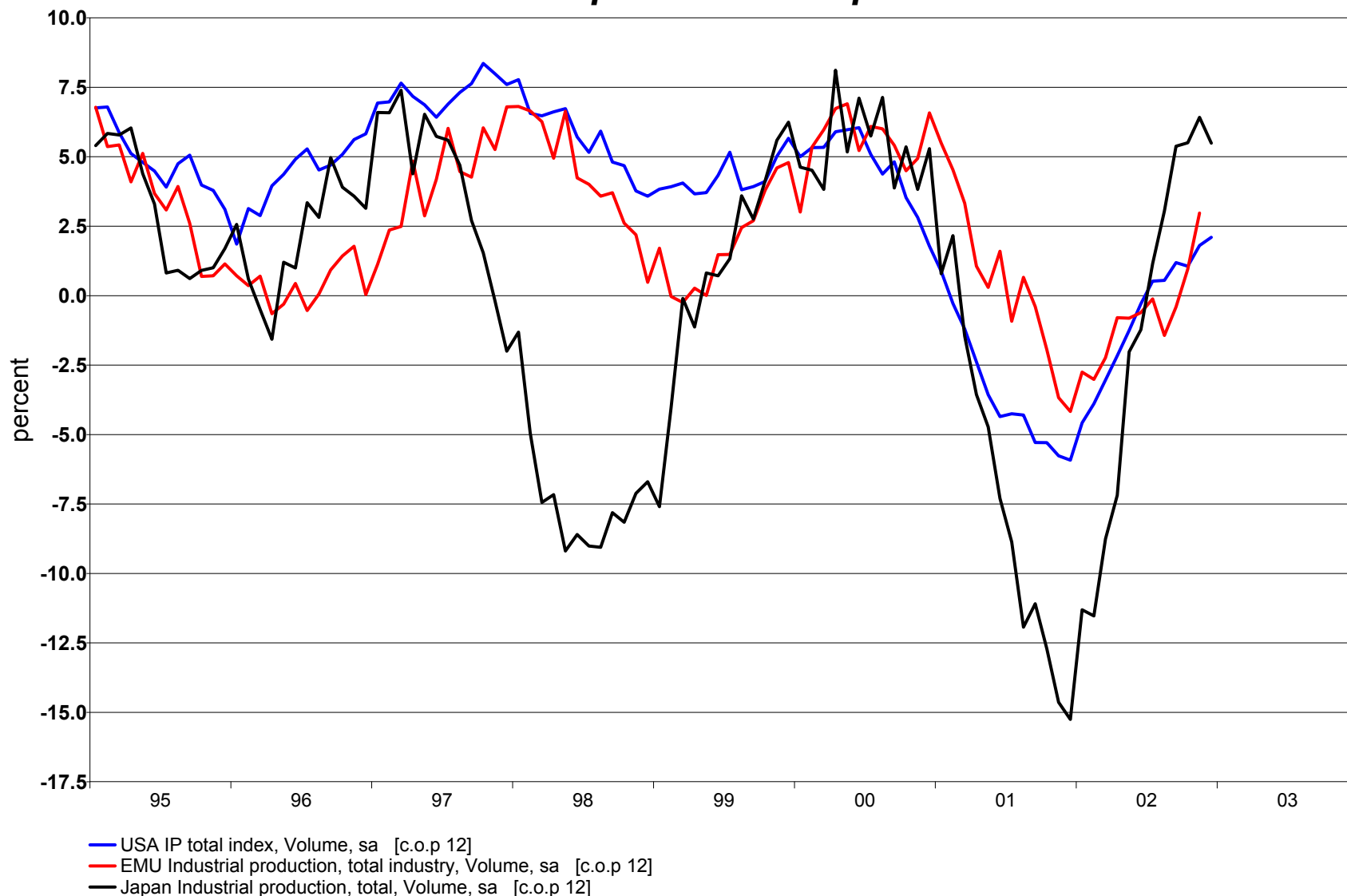
**EMU Purchasing managers index, manufacturing, sa**



# Industrial Production - USA/EMU/Japan

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*Industrial prod. USA - Japan - EMU*



# Economic Forecasts (GDP)

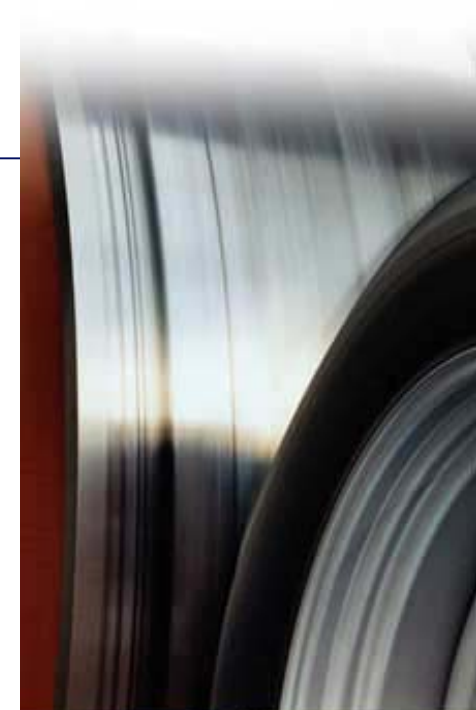
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	Fc Sept 02 2002	<i>Actual</i> <i>Jan 03</i> <i>2002</i>	Fc Sept 02 2003	<i>New Fc</i> <i>Jan 03</i> <i>2003</i>	<i>Fc</i> <i>Jan 03</i> <i>2004</i>
Global Economy	2.5	2.60	2.95	2.75 ↓	3.40
United States	2.5	2.40 ↓	2.4	2.35	3.00
EMU	0.75	0.75	1.6	1.10 ↓	2.25
Japan	-1.05	-0.30 ↑	0.65	0.10 ↓	0.25

Forecast Source: Average of HSBC & Morgan Stanley.

MSEK	Oct-Dec 2002	Oct-Dec 2001	Full Year 2002	Full Year 2001
<b>Net Sales</b>	681	727	2 968	3,127
<b>Op. profit</b>	34	-17	128	93
<b>ROS, %</b>			4.3	3.0
<b>ROA, %</b>			7.7	4.9

- ▼ Stable market trend for Agricultural tires in Europe. Total market for industrial tires declined, gradual improvement in the end of the year.
- ▼ The steps taken in the restructuring program had positive effect in the second half of 2002. Expected full effect of SEK 70 M in 2004.
- ▼ Operating cash flow improved, to SEK 191 M (104).
- ▼ Number of employees declined by 244 persons. Net sales per full-time employee increased by about 8 %.



MSEK	Oct-Dec 2002	Oct-Dec 2001	Full Year 2002	Full Year 2001
<b>Net Sales</b>	836	851	3.318	3.369
<b>Op. profit</b>	53	46	198	181
<b>ROS, %</b>			6.0	5.4
<b>ROA, %</b>			12.1	10.6

- ▼ Stable demand in offshore market, strong in oil market. Demand for industrial supplies continuously weak.
- ▼ Operating profit improved as a result of better product mix and lower costs.
- ▼ Strong operating cash flow, SEK 251 M (199).
- ▼ Acquisition of Seaward in fourth quarter.
- ▼ Positive result effects from improved production structure in Trelleborg Industrial Hose and Trelleborg Elastomer Laminates.
- ▼ Divestment of White Goods effected earnings positively.



MSEK	Oct-Dec 2002	Oct-Dec 2001	Full Year 2002	Full Year 2001
<b>Net Sales</b>	455	471	1.880	1.794
<b>Op. profit</b>	27	27	154	138
<b>ROS, %</b>			8.1	7.6
<b>ROA, %</b>			19.5	16.3

- ▼ Market in Europe remained weak, particularly in Germany.
- ▼ Growth in both Waterproofing Systems and Sealing profiles, attributable primarily to increased marketing efforts.
- ▼ Integration of Phonix Tag resulted in improved operating efficiency and lower costs.
- ▼ Operating cash flow increased to SEK 225 M (172).
- ▼ International cooperation agreement with JP Stevens, the largest US manufacturer of TPO-products.
- ▼ Agreement with Isola complements Waterproofing products.



# Mixed developments in automotive production

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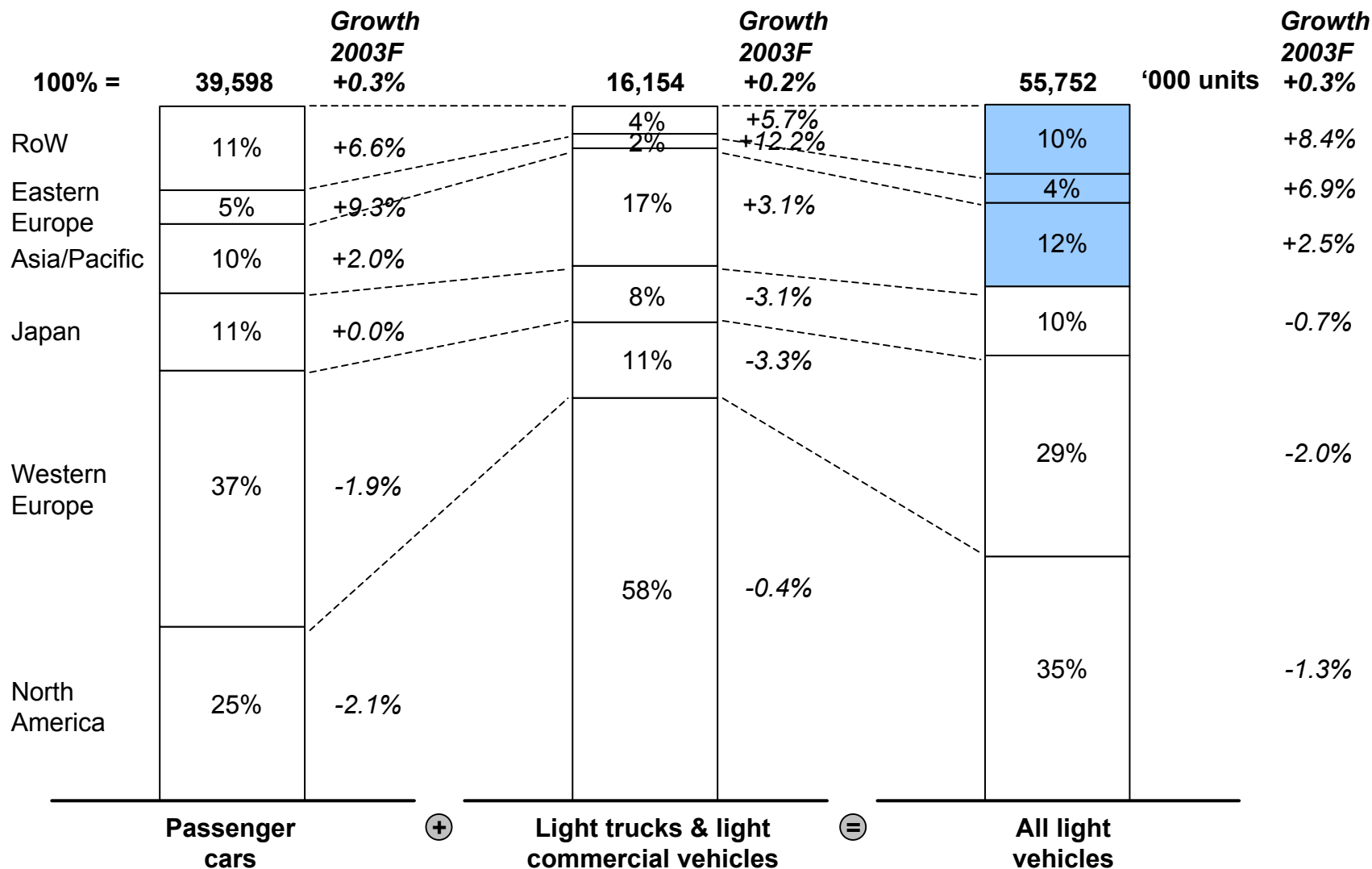
## Light vehicles, major markets, 2002

		Light vehicle assembly							
		2002		Q4 '02					
Market comments		MUnits	Change	MUnits	Change				
<b>North America</b>	<ul style="list-style-type: none"> <li>• High usage of incentives - impact on sales surprisingly strong</li> <li>• Inventory lower than five year average at year-end</li> <li>• Popularity of SUVs and luxury cars remains high</li> <li>• Transplants remain succesful</li> </ul>	16.4	+5.9%	3.9	+2.5%				
		<b>Western Europe</b>	<ul style="list-style-type: none"> <li>• Some sales recovery in late '02</li> <li>• Only executive and SUV segments immune to sales decline</li> <li>• Solid successes of Toyota and BMW</li> <li>• PSA growing market share despite capacity constraints</li> </ul>	16.2	-2.8%	4.0	-4.2%		
				<b>Japan</b>	<ul style="list-style-type: none"> <li>• Continued subdued demand due to poor economy</li> <li>• Shift towards small cars prompted by successful Nissan and Honda launches</li> </ul>	9.6	-0.1%	2.2	-8.8%

# Auto sales growth seen primarily in emerging markets

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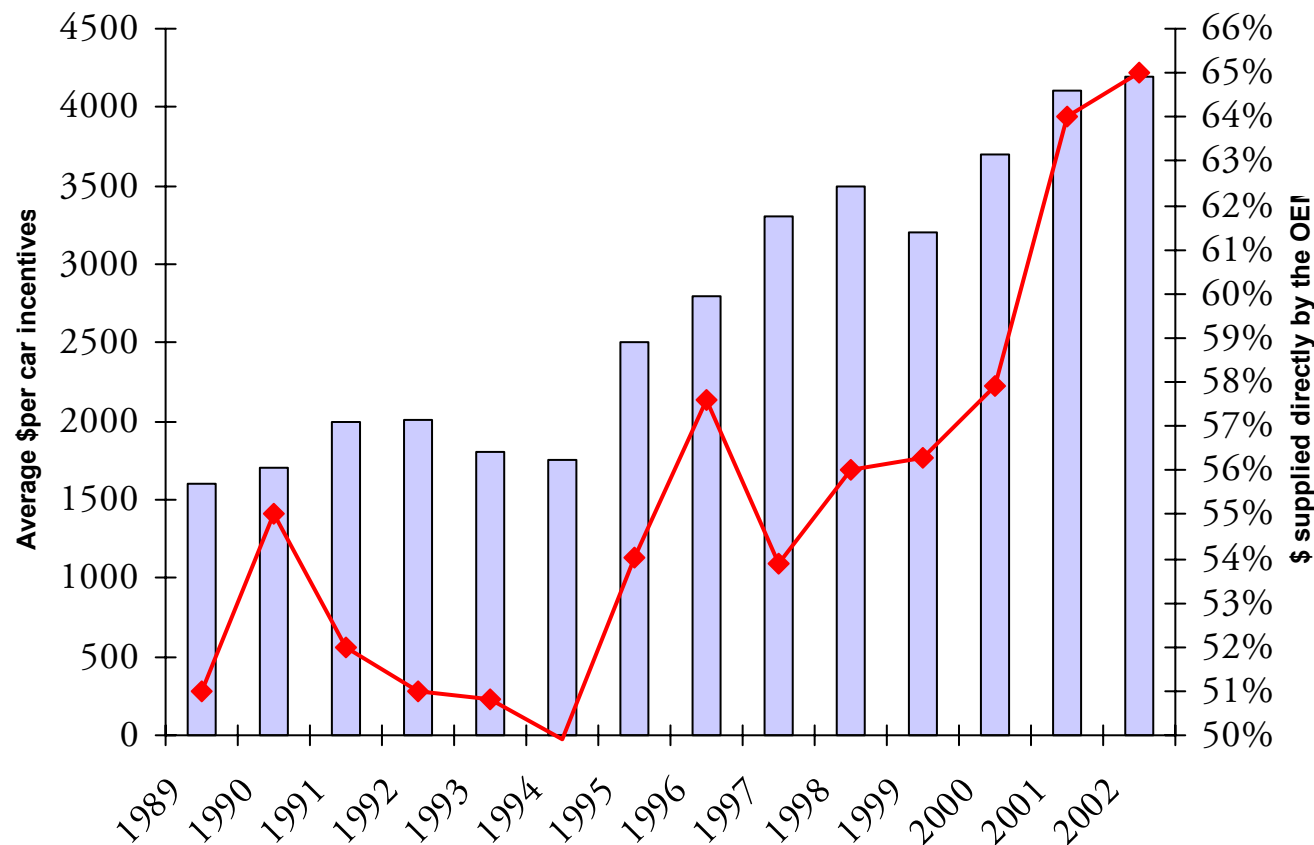
## World light vehicle sales, 2002



# Continued high usage of incentives

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## US incentives, 1989-2002

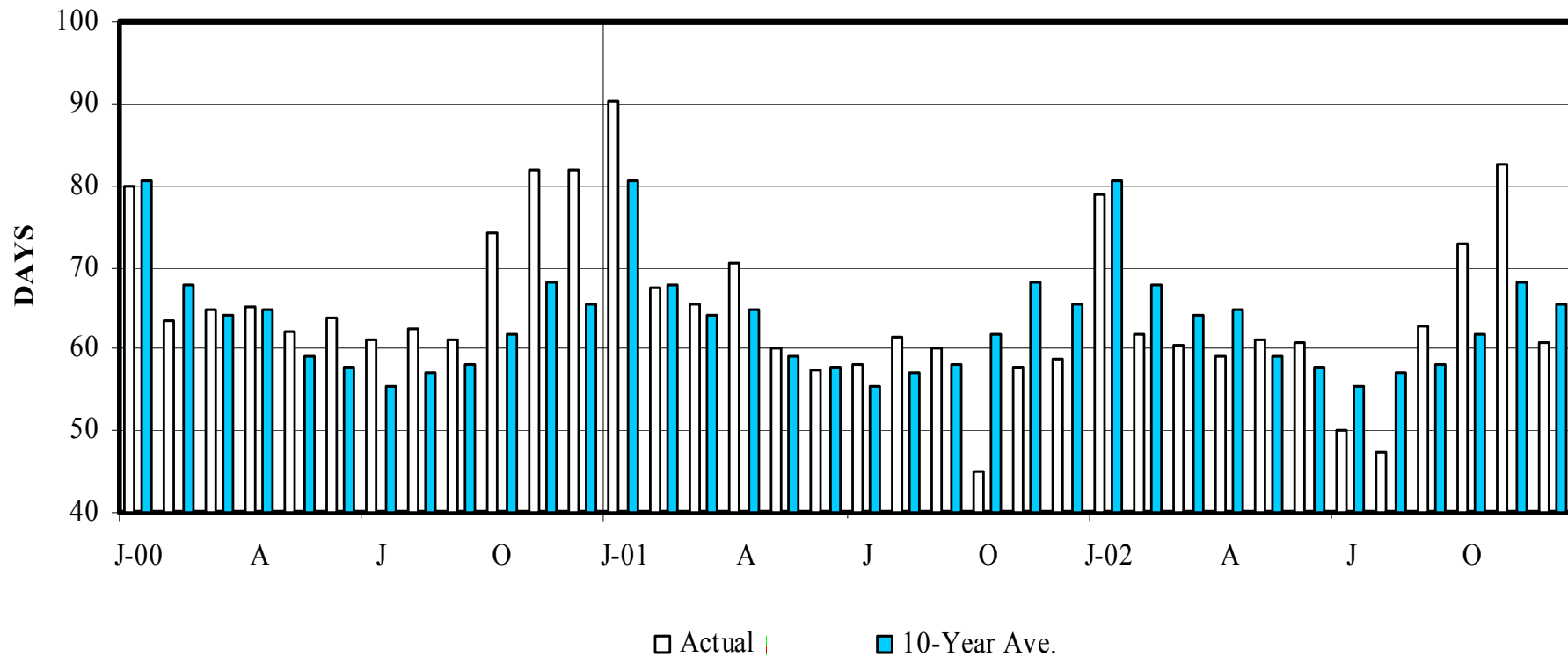


**Total incentives includes consumer rebates, lease deals,  
0% financing, salesmen and dealer incentives**

# US Inventories lower than long-term average

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## Days supply, 2000-2002





# Major markets are mature with limited growth

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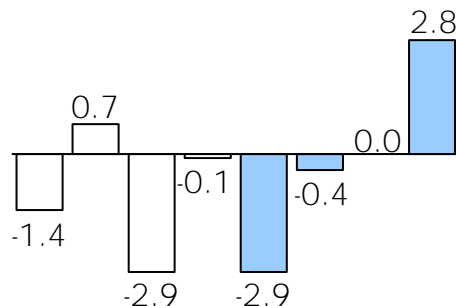
Light vehicle assembly growth rates, YoY % change, 1999A-2006F

North America



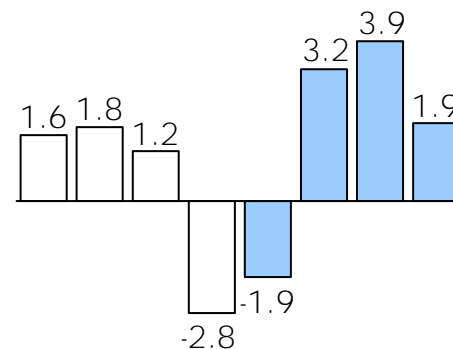
'99 '00 '01 '02 '03 '04 '05 '06

Japan



'99 '00 '01 '02 '03 '04 '05 '06

Western Europe



'99 '00 '01 '02 '03 '04 '05 '06

MSEK	Oct-Dec 2002	Oct-Dec 2001	Full Year 2002	Full Year 2001
<b>Net Sales</b>	2.228	2.331	9.297	9.777
<b>Op. profit</b>	160	209	601	747
<b>ROS, %</b>			6.1	7.5
<b>ROA, %</b>			10.8	13.2

- ▼ European car production declined about 3 % Production in North America rose 6 %.
- ▼ Sales at fixed exchange rates were marginally lower compared with preceding year, as a result of market trends and phasing out of licensed manufacturing.
- ▼ Delays in new product launches and running-in costs for new products had negative effects on operating earnings. Most of the effects expected to be corrected in beginning 2003.
- ▼ Focus on integrating previous acquired units.
- ▼ Investment in two new plants; ADM production in Kalmar, antivibration applications in Leicester.



# Comments to fourth quarter 2002

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- Result after financial net and exl. non comparables + 12 % in Q4
- Non Auto Bas in line or better than Q4 last year
- BA Automotive margin in line with last year corrected for adjustments in Q4 02 and USD impact.
- Operating cash flow – in line with group goal
- Trenor result impacted by one-offs in UK and Poland
- Cash tax on result after financial net approx. 4 % on full year

# Board Proposals to AGM

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- 4.25 SEK (4.00) dividend proposed for 2002
- Continued mandate to repurchase own shares up to 10 %



The demand in a medium term perspective is continuously difficult to estimate.

A number of measures to meet the risks in volume developments:

- Cost efficiency, strong Cash flow, programs to improve operating margins.
- Comprehensive efforts to increase organic growth and continuous evaluation of growth opportunities via acquisitions.



# Q&A

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T